

ANNUAL REPORT



SUBMITTED BY THE EXECUTIVE DIRECTORS OF THE ALBERTA REGIONAL PROFESSIONAL DEVELOPMENT CONSORTIUM

NOVEMBER 30, 2022



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Preface

The ARPDC Annual Plan for 2021-22 was developed as a collaborative effort between the seven regional consortia. The plan aligned with the ARPDC Governance Manual and was approved by our governors, the College of Alberta School Superintendents (CASS). The plan addressed 7 Priority Areas that Alberta Education approved in 2019: Inclusive Education, Curriculum & Pedagogical Practice, Literacy, Numeracy and Mathematics, First Nation Métis and Inuit, Instructional leadership and "other" priorities as identified. This year included significant support for implementing the New Curriculum in the spring of 2022. The following annual report presents a summary of the collective efforts at the provincial level, followed by the seven regional consortium reports and financial summaries.

ARPDC Section

Introduction

The Alberta Regional Professional Development Consortia (ARPDC) maintains six (6) regional and one (1) provincial office from north to south; Northern Regional Learning Consortium (NRLC) serving the northwest, Learning Network Education Services (LNES) serving the northeast, Edmonton Regional Learning Consortium (ERLC) serving greater Edmonton, Fort McMurray and HWY 16 corridor, Central Alberta Regional Consortium (CARC) offices in Ponoka serving the region between Edmonton and Calgary, Calgary Regional Consortium (CRC) serving the Calgary and surrounding area, and the Southern Alberta Professional Development Consortium (SAPDC) serving the south from Nanton on Hwy2 and Bassano on Hwy 1. The Consortium provincial francophone (CPFPP) is our seventh consortia member and provides province-wide support to the Francophone school systems and additional support to all French Language/French Immersion educators across the province.

In addition to seven executive directors, the work across the province in 2021-22 was supported by fourteen (14) office support positions, some shared between offices, and twenty-seven (27) contracted or seconded consultants working between 10 and 220 days in support of professional learning in their areas of expertise. In addition to our staff, the consortia work to contract with provincial, national, and international leaders in their fields to provide the training and support requested by our educational partners. All work of the consortia in support of educators, educational assistants, administrators, and parents targets the primary goal of excellence in education.



The work of ARPDC provincially is supported and extended through the regional offices. The six goals of ARPDC guide all work, the strategies to achieve those goals and the measures identified in the ARPDC Annual Plan for 2021-22.

Goal 1: Facilitated professional development, which supports the effective implementation of components of the Alberta Education Business Plan, Jurisdiction and school education plans, and Education Partner Strategic Plans.

Goal 2: Facilitate professional development which supports the effective implementation of curricula, including instruction, assessment, and student learning outcomes.

Goal 3: Coordinate, broker, and act as a referral centre to assist partners to identify available professional development resources.

Goal 4: Deliver professional development based on the identified and emerging needs of educational partners.

Goal 5: Promote and support the development of professional development leadership capacity.

Goal 6: Provide educational partners with access to professional development at a reasonable cost.

Throughout the information that follows, specific references will tie back to the efforts of the consortia to fulfill the objectives of these goals through attention to the priority areas of focus provincially and regionally.

Data Summary



Learning Opportunities Offered and Attended

	Total Sessions	Total Participants	Total Learning
			Hours
Sept 1 - Aug 30 2020-2021	2,290	120,474	369,359
Sept 1 - June 30 2021-2022	2,779	119,925	311,919

Note: 2021-22 reflects 10 months as we transition to a July 1 to June 30 reporting cycle.

Learning Opportunities by Major Priority Categories:

Priority	Total	Sessions	Total Par	ticipants	Total Lea	rning Hours
	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22
Curriculum and Pedagogy	658	804	54,166	27,972	230,074	86,265
First Nations, Métis and Inuit	198	203	9,778	10,569	24,549	43,151
Inclusive Education	441	607	24,452	42,240	73,942	79,061
Instructional Leadership	123	179	1,857	10,901	6,287	44,114
Literacy	436	507	18,640	19,000	31,358	37,734
Numeracy & Mathematics	322	344	5,960	6,721	13,497	13,510
Other	112	101	5,621	1,523	17,562	5035

As it relates to regional work, additional data is discussed below regarding the learning opportunities offered at the regional level, most frequently designed for specific school and division professional learning days.

Conferences

Efforts have been taken to break out and report by priority above for conference sessions organized and accessible on a provincial level. ARPDC teams provided provincial support with sessions related to curriculum implementation, inclusive education, mental health, and educational leadership for the Alberta Independent Schools Association (AISCA) provincial conference. ARPDC provided support in 2021-22 in literacy and numeracy for the Alberta Provincial Colony Teachers Conference. ARPDC provided administrative and technical support to the online Alberta Mentorship Project Summit.

Delivery Mode

Zoom dominated the provincial session offerings, 90% online or hybrid. Regional work was also frequently online, though often with staff gathered in small groups connected via a common online

platform. ARPDC provincially hosted sessions exclusively on the ZOOM platform; consultants worked with division-hosted sessions on Zoom, Teams and Google Meet.

ARPDC offered live online sessions and recordings made available for participants to access. Consortia members also explored rebroadcasting recorded sessions with a live host at scheduled times.

Carry-over from the 2020-21 report year included enhancing resources such as the Learn 'N Go library, website/google drive resource sharing (French Immersion project, New Curriculum supports) and the ongoing exploration of opportunities for supported self-directed learning.

Data Analysis

2021-22 sessions increased by 21% in the reporting period. Total participants were approximately unchanged, and total learning hours were reduced compared to 2020-21. Sessions increasing while participant numbers dropped is the result of at least two significant factors; an asynchronous learning opportunity specific to assessment that resulted in large numbers of participants and learning hours reported in 2020-21 though completion of the learning may have spanned into 2021-22. The second factor related to the number of participants was the shortage of substitute teachers experienced throughout 2021-22. Finally, we note a shift from a 12-month to a 10-month reporting period for this reporting year for 2021-22. Lost when comparing 2020-21 to 2021-22 are the full-day learning opportunities captured in the last two weeks of August as various school systems engaged in full-day learning opportunities for staff. This additional data will be part of the 2022-23 report.

The number of curriculum-related sessions increased by 22% in this reporting year; an increase was expected as all new curriculum work fell in the "Curriculum" category. The number of participants and learning hours decreased, reflecting a common practice of train-the-trainer where smaller groups joined the session. Then they cascade the learning back to their educational contexts. This model was often used with the new.learnalberta.ca training and curriculum overviews, particularly in May and June 2022. Piloting was also very different across the province regarding the target audience for learning opportunities, and once again, the availability of substitute teachers was a significant constraint. It is important to stress that financial resources to pay substitute teachers were not the main barrier; there were not enough to cover illness-related absences. Thus divisions communicated the request to plan sessions accordingly in many, if not all, regions.

Annual Plan Update

Goal 1:

Executive Directors review the Alberta Education Business Plan annually as part of planning and program conversation. Additionally, extensive work is undertaken in consultation with regional and provincial partners, and school and jurisdiction leads, including the review of division and partner strategic plans.

In 2020-21 ARPDC began tracking the number of consultations undertaken regionally and provincially, reporting over 2300 collective consultations in addition to our meeting with the Provincial Advisory Committee (PAC). In **2021-22** there were **2488** such consultations.

Executive Director meetings in 2021-22 included agenda items allowing regional directors to share the nature of the regional consultations exploring provincial collaboration opportunities. Additionally, ARPDC maintained two provincial committees, Numeracy/Mathematics and Literacy/English Language

Arts and Literature (ELAL), comprised of representatives from each office who shared regional conversations and worked to meet regional and provincial needs better.

Goal 2:

The ARPDC Executive Directors and Consultants team worked with CASS to review recent and current literature to identify trends and best practices in professional learning and development. This project impacted work online and in person. Objectives related to enhancing asynchronous access to learning opportunities and resources were established and continue to be refined.

The committees identified in goal one above for Math and ELAL work were expanded toward the end of the 2022 school year to include initial work for Physical Education and Wellness. For 2022-23 Executive Directors are exploring practical ways to construct regional committees in support of Fine Arts, Science and Social Studies in anticipation of the next steps of curriculum implementation.

Goal 3:

At the regional level, goal three involves regional office team members working with divisions to maximize resources. Provincially, the elements of coordinating professional learning opportunities across the province were impacted by the shift to online work due to COVID. Presenters outside the ARPDC team have significantly raised rates for in-person sessions as they realize the lost opportunity cost of travel days in front and following in-person sessions, which has impacted planning and consultation regionally and provincially.

ARPDC subject-specific committees have enhanced presentation cooperation provincially; there has also been an increase, particularly online, of consultants presenting across the province in their areas of expertise. This was rarely the case in the pre-COVID environment. As a result of the lived experience from March 2020 to the present, ARPDC members have undertaken to restructure session registration protocols, are refining universal search capabilities across all seven regional sites and have added a learning opportunities page to the ARPDC website. Further refinements are underway during the 2022-23 school year.

Goal 4:

The 2020-21 French Immersion Website invited teachers to share work in lesson, unit and year planning, instruction and assessment practices; this website was supported and accessed during 2021-22 and served as a model moving forward. As a provincial team, sharing presentation material and resources across team members, planning together, and inviting lead teachers to join the process regionally and share provincially has been successful but does require further refinement moving forward. One area of particular emerging need though the 2021-22 year was supporting teacher and student wellness and mental/emotional needs.

Goal 5:

Session descriptions included information illustrating where the sessions aligned with TQS, LQS and, where appropriate, SLQS. ARPDC offered 184 sessions specifically identified as having a primary focus of instructional leadership, enabling participants to apply their learning as mentors or coaches in their schools or districts. Consultation with division leads identified the need to establish a pattern of teaching one who can, in turn, teach many. Sessions were frequently attended by those designated by schools and divisions to participate with the intent that they would, in turn, have access to all session

materials and, in a "train the trainer" model, subsequently lead the conversations upon returning to their school. Here too, we note, particularly in rural areas, the shortage of substitute teachers helped drive this model.

Goal 6:

Qualitative and quantitative data support that ARPDC is highly efficient in providing learning opportunities at a reasonable cost and works to leverage resources and broker learning opportunities at significant savings to those we serve across the province. Cost is not a hindrance to the work. The barriers to increased participation reported included time, educator fatigue, and a nearly universal lack of substitutes across the province.

Provincial Perspective Highlights

Curriculum Implementation 2021-22

ARPDC team members collaborated throughout the year to support divisions piloting the new curriculum. Work in English Language Arts and Literature and Mathematics in advance of implementing the curriculum for ELAL K-3, Mathematics K-3, and Physical Education and Wellness K-6. Following a meeting of the ARPDC team and Alberta Education in May, this work increased significantly and was reported separately via interim reports on June 30, Mid September, and October 31, 2022. 9,166 participants accessed curriculum implementation sessions across the province.

Leading the Conversation: The Pedagogy of Assessment Hosted a 3-day online conference on Assessment titled Leading the Conversation: The Pedagogy of Assessment from Oct 20-22, 2021, with 364 participants. Featured thought-provoking keynotes by world-renowned leaders in pedagogy and assessment in a conversation that affirmed the promise and power of classroom assessment practice.

Asynchronous Resources: Learn and Go Library and PD Playlists

Asynchronous quick learning opportunities continued to be requested. The Learn-And-Go library was expanded, and PD Playlists continued to be highlighted and shared. Playlists have been paired with Café opportunities for participants to share their learning.

Podcasts, YouTube, Zoom and Video LibrariesZoom is the ARPDC video conference software platform, this was leveraged throughout the year to support blended

was leveraged throughout the year to support blended learning opportunities as participants were able to access recordings to either review or allow participation where time conflicts did not allow live attendance. Podcast recordings provide additional support for asynchronous learning across the province.

Regional Advisory Committees

Each consortia office maintains a number of advisory or think-tank committees with membership representing lead teachers or representatives from central office teams in the region. Advisory committees provide an opportunity for leadership development and input to meet division goals and plans.

French Language Resource Site (OLEP Supported)

41 teachers from across the province have initiated, curated and populated the <u>K - 9 French Immersion</u>

<u>Resource website</u> which was launched on January 18, 2021 and supported and refreshed throughout the 2021-22 reporting cycle.

(OSARS) Office of Student Attendance and Retention Grant

Significantly interrupted by Covid, this work began in 2019 and was completed in 2022. A Total of 7 three day, in person Community Conferencing Facilitator Training Events were held with **173 participants** completing the training.

Partner Conferences and Presentations ASBA, ASCA, AISCA, ACSSA, CASS, ATA PD days, TAAPCS and Teachers' Convention

All Consortia supported conferences, meeting sessions, and conventions throughout the year. This included planning, tech support, session hosting and presenting specifically to support targeted needs identified by our education partners.

ARPDC Resources and Learning Portal

During the 2021-22 year, the ARPDC Website had **60708** page views with **34113 users**, and the Learning Portal had **12179 unique guests**. Of note, the ARPDC Website, including the Resources section, are the area of focus for revision in 2022-23.

Orange Shirt Day and Beyond (Specialty Grant)

ARPDC members contributed learning opportunities leading up to and following Orange Shirt Day in response to a targeted grant initiated in the 2021-22 school year. Work included the addition of an OSD & Beyond web page to the Empowering the Spirit website, which includes PD Playlists, video teachings from elders, lesson plans, and classroom learning guides. This grant work continues into the 2022-23 school year.

Alberta Rural Education Symposium

Designed for rural municipalities and school divisions to explore challenges and solutions to better meet the needs of their communities and schools. The event took place on March 6-8, 2022, with 239 attendees.

Identified Provincial Challenges

2021-22 continued to be impacted by COVID positively in the application of lessons learned during periods of disruption, specifically in support of online learning. Negatively, regarding the capacity to attend sessions with post-covid substitute teacher conditions and division expressed concerns about teacher wellness and fatigue.

ARPDC regions cancelled 189 sessions across the province for no or limited registration despite being organized and scheduled as a result of regional and provincial consultation. Upon inquiry, we repeatedly heard comments about time, fatigue, and substitute shortages. In response to these challenges, ARPDC members worked to provide a variety of entry points and continue to explore better methods of archiving and sharing learning resource supports and session recordings and materials, where appropriate.

Emerging Trends / Opportunities

As part of the 2021-22 year, the Executive Directors of the Alberta Regional Professional Development Consortium undertook a full review of operations and engaged in developing a Strategic Plan for



2021-2024. This work allowed for a revisit of our mission, vision and values and served to set the direction moving forward.

Division days in 2021-22 were a mix of online and in-person learning. We are working to link division-requested sessions, particularly online delivery, to be opened beyond the division to the province. This particularly relates to 90-minute or half-day sessions where travel presents a challenge. Having the session closed to the division does not avail the district or others of cost-efficient, professional learning.

Presenters, specifically out of province and outside of the ARPDC team of consultants, are transitioning from approximately two years of strictly online work; time, travel and opportunity cost of a day in person is impacting operations. In-person professional learning days are not easily or frequently recorded, and recordings have become a matter of convenience in support of anywhere, anytime learning.

ARPDC is embracing the opportunity to revisit and revise our collective ARPDC website, resources, and our regional and provincial session registration and delivery models in an effort to support better anytime, any place, any way approach to developing and providing professional learning opportunities across Alberta.

Conclusion

It has been a great honour for ARPDC to work with and support dedicated educators across Alberta. Our continued focus is to leverage each learning opportunity and resource created and maximize their availability to our stakeholder partners across the province. We are devoted to supporting adult learning anytime, anywhere, by any means to serve the education community in Alberta. Please find the Regional reports in alphabetical order by region below.

Respectfully Submitted, Executive Directors Alberta Regional Professional Development Consortia

Regional Offices and Regional Reports

In the subsequent pages of the document, you will find in order as outlined below the regional reports

Calgary Regional Consortium (CRC) – Wanda Dechant

Central Alberta Regional Consortium (CARC) – Patrick Bohnet

Consortium provincial francophone (CPFPP) – Madeleine Lemire

Edmonton Regional Learning Consortium (ERLC) – John Waterhouse

Learning Network Education Services (LNES) – Todd Robinson

Northern Regional Learning Consortium (NRLC) – Sandra Ciurysek

Southern Alberta Professional Development Consortium (SAPDC) – Dr. Rick Gilson

Regional Office Financial Summaries Appendix

Calgary Regional Consortium (CRC) – Wanda Dechant
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Southern Alberta Professional Development Consortium (SAPDC) – Dr. Rick Gilson



Calgary Regional Consortium Year End Summary of Supports, 2021-2022

The Calgary Regional Consortium (CRC) provides professional learning for the Zone 5 education community, including:

18 K-12 Public & Charter School Districts and Education Authorities with a combined total of 559 schools

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Independent Schools

Responsive, Timely, and Accessible Professional Learning

3 KEY MINDSETS and **3 CORE VALUES** guided our work with the educators and partners we serve in the 2021-22 year to ensure *responsive, timely, and accessible professional learning* that supported alignment between their emerging needs, the Business Plan for Education, Jurisdiction/School Education Plans and Education Partner Strategic Plans.

- 3 Core Values: Meaningful Relationships, Innovative Solutions, Shared Responsibility
- 3 Key Mindsets: Collaborate and Co-create, Support Alignment, Build Capacity in Context

Mindful of the educational landscape in the wake of a global pandemic, **3 PRIMARY STRATEGIES** have shaped our application of the 3 Key Mindsets and 3 Core Values in approaching engagement with our partners this year as it relates to our mandate:

- 1. Deliver Responsive Professional Learning that Connects Educators and Enhances Professional Practice.
- 2. Support Purposeful Professional Engagement with Credible Resources.
- 3. Find Innovative Solutions to Offer Accessible Professional Learning

How We Served the Education Community This Year

Organised by the 6 Goals for Consortia established by Alberta Education, the following summary provides highlights of our work in the region and province this year.

Goal 1: Facilitate professional development, which supports the effective implementation of components of the Alberta Education Business Plan, Jurisdiction and school education plans, and Education Partner Strategic Plans.



Goal 4: Deliver professional development based on the identified and emerging needs of educational stakeholders.

Over the course of the 2021-22 year, we met in collaboration **687** times with system and instructional leaders, education partners and ARPDC Executive Directors/Consortia consultants to understand local emerging needs and collaborate on innovative responses including resources, learning opportunities and strategies for implementation. This is an **increase of 159%** (up from 433 times in 2020-21). Frequent purposeful communication and meaningful collaborations with schools and senior leadership in the Zone 5 region resulted in:

353 learning opportunities provided directly to and with schools in our region, this represents a

56% increase over 2020-21.

53% of the in-district work was co-created and or co-facilitated with a CRC team member and a district educator.

\$19 100 subsidized by CRC for in-district support with external experts. These sessions supported **12 984 participants**.

Goal 2: Facilitate professional development, which supports the effective implementation of curricula, including instruction, assessment, resources and student learner outcomes.

New Curriculum

2021-22 was the preparation year for the upcoming 2022 September curriculum implementation. Beginning as early as February, 2022, the CRC were engaged in on-going

conversations with school authorities about support for the implementation of the new curriculum. In collaboration with regional leaders, CRC developed the **Curriculum Implementation Support Circles Model**. The goals of this model were threefold:

- Support regional leaders in preparing teaching staff for new curriculum with pedagogical approaches that promote deep and transferable understandings for every learner.
- Support instructional leaders in preparing the conditions for successful implementation.
- Promote regional collaboration and shared understandings in relation to the new curriculum.

The Circles model was met with tremendous engagement in Zone 5. Each of our districts have collaborated, and in some cases quite extensively, with the CRC as they move forward with implementation preparation. Additionally, districts are working together to support one another through their collaborative work with the CRC.

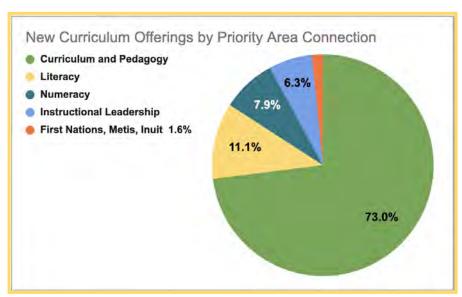
In total, related to new curriculum, CRC offered:

63 learning opportunities to support the implementation of the new curriculum.

57 of the 63 were offered **directly** within **Zone 5** school authorities.

Of the 63 learning opportunities provided, **6 were open to the province**, with participation from many Zones.

With each of the new curriculum learning opportunities we provided, we strived to connect the learning back to the Priority Areas:



In addition, the <u>New Curriculum Training Materials for Instructional Leaders</u>, created by the CRC and available provincially, were accessed a minimum of **391 times**, benefitting no less than **651 educators**. These numbers are based on self-reported data, and so they provide only an estimate. Resources created can be accessed through the CRC website and the ARPDC website.

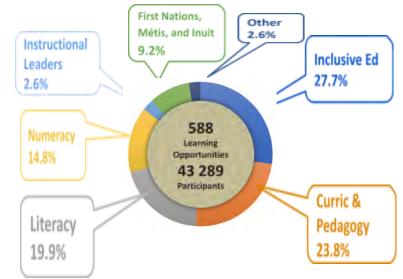
Priority Area Support

In 2021-22, Calgary Regional Consortium addressed multiple Priority Areas for professional learning both provincially and regionally through a dynamic menu of in-district and open registration synchronous and asynchronous learning opportunities.

75 430 hours of learning provided, with 71% Regional and 29% Provincial learning.

95% of participants said that learning included practical strategies for applying the learning to their practice.

92% of participants said that learning opportunities contributed to their understanding of the topic.



Comparatively, in the 2020-2021 year, the CRC offered 435 learning opportunities to 50 905 participants.



2021-22 values represent a

35% increase in learning opportunities provided, and

15% decrease in learning participants. In this 2021-22 year, which is an anomaly with a 10-month reporting cycle, as opposed to 12-months, we offered more sessions but with 15% fewer participants overall. We believe this is likely due to the increased use of the train-the-trainer model where school or district leaders would attend sessions and then they would be the ones to cascade the learning back to their colleagues.

CRC had 37 cancelled sessions due to low enrolment. The following describes intentional efforts of the CRC team to continue to raise awareness of CRC and to offer relevant programming in flexible and responsive ways.

Extensive Social Listening and Communications Strategy: CRC continues to refine and target specific marketing and communications to ensure that programming is responsive to the interests and needs of the education community that we serve, and to bolster awareness of our learning opportunities. CRC currently has:

10 793 eNews Subscribers

1 330 Twitter Followers

560 CRC Facebook Friends

Flexible Learning Options: Providing variety in professional learning avenues for the education community has continued to garner success for our team. Asynchronous learning opportunities and eCourses have been popular choices provided by the CRC to the province. For example, the CRC offered **4** eCourses supporting **348** participants across the province.

AISCA Conference: For the 4th year running, CRC led provincial support for the annual Association of Independent Schools and Colleges in Alberta (AISCA) Conference. New this year, AISCA requested support for 3 conventions running simultaneously, one online, one in Calgary and one in Edmonton. CRC supported **154** participants in Calgary and **911** participants online.

Alberta Mentoring Partnership Summit: CRC supported AMP with the 2nd annual Teen Mentoring Summit, **134** participants attended online. The Theme of the Summit was Omanitewak: Giving Them Our Best.

TAAPCS Conference: Future Focused: Where Instructional Design, Learning Needs and Equity Intersect: **551** participants online. Three key themes of the conference included: Instruction Design for Flexible Learning, Anti-racism and Equity, and Learning Needs and Addressing Student Variability. The Keynote speakers were Misty Paterson and Sara K Ahmed.

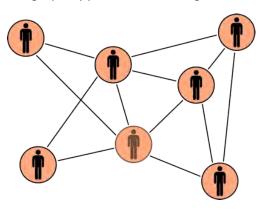
Layers of Reading Development Series – as a result of our leadership in working with Michelle Bence and Miriam Ramzy to bring this series to the province, **6 724** educators benefited, this represents a 490% increase from the 1,138 participants last year. The energy around this series continues to be tremendous, and is supporting shared foundational understandings and common approaches to powerful teaching and learning across the province.

Responses from Zone 5 Leaders What is the CRC doing well? Collaborating and building shared understanding Pinpointing specific WITH educators A willingness and areas for and teams not "to openness to Being so responsive collaboration that them" collaborate with offering sessions otherwise might not to district needs and districts and that are recorded to exist being willing to individual schools reach out to find out participants can within the districts. Connecting leaders view at alternative the needs. You have across districts to times if necessary demonstrated collaborate and flexibility and share work which adaptability needed supports and in current times. strengthens all. Appreciate that the modes and methods working alongside High quality, continue to evolve us so our capacity is engaging and grown while we timely custom Having a diverse create learning sessions created group of design opportunities for addressing A reputation for and delivered in leaders who can our system collaboration with high quality PL Reconciliation address many topics district leaders. resources, speakers, in relevant ways supports for schools, teachers, leaders.

Goal 3: Coordinate, broker, and act as a referral center to assist stakeholders to identify available professional development resources.

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Calgary Regional Consortium maintains a large network of education partners and experts in the field to ensure the delivery of high quality professional learning. Partners in our network this year included:



- Alberta Education
- Alberta Health Services
- ARC Foundation
- Association of Independent Schools and Colleges in Alberta (AISCA)
- Alberta School Councils Association (ASCA)
- Canadian Assessment for Learning Network (CAfLN)
- Connect2Learning (C2L)
- Dairy Farmers of Canada
- Mathematics Council of the ATA (MCATA)
- Nelson Publishing

- Pearson Publishing
- Rupertsland Institute
- Scholastic Education
- Skipping Stone
- Solution Tree Education Canada
- Speakers' Spotlight
- TAAPCS
- The Critical Thinking Consortium (TC2)
- University of Calgary

A new approach to supporting instructional leaders this year evolved in the spring with our Math Leadership Drop-ins. This was a model, based on our previous Literacy Trickies, of bringing together instructional leaders who have math or numeracy as a part of their portfolio across the Zone to brainstorm together about problems of practice, emerging needs, and solutions to challenges. The Math Leadership Drop-in group had a standing regular meeting, with a drop in if you can and want to. The Math Leadership Drop-in, was a new way of thinking about Goal 3, based on the success of our Literacy Trickies group.

Goal 5: Promote and support the development of professional development leadership capacity.

Designers of Professional Learning at the CRC are highly skilled in delivering adult professional learning, frequently attending professional learning themselves to help them advance their in-person and on-line skills. Intentional about supporting the development of professional learning leadership capacity in the region, we collaborate and co-design learning with the leaders we serve whenever possible.

53% learning opportunities were co-developed and/or delivered with school or system leaders.

Goal 6: Provide educational stakeholders with access to professional development at a reasonable cost.

89% of our learning opportunities were offered completely free of cost to participants.

One way that the CRC is creating fiscal efficiency is investing in high quality Designers of Professional Learning who offer the vast majority of our learning opportunities. Whenever our Designers of Professional Learning provide a learning opportunity directly to districts, it is free of cost with the exception of travel and sustenance. Fees

for open registration opportunities on our website are dramatically reduced with this same strategy. Ensuring highly capable staff who can support the breadth of requests we receive, rather than focusing on brokering outside expertise is a model working in our region. The volume of on-going work we have with all of our districts indicates that this is an appreciated model.

Directions for the Year Ahead

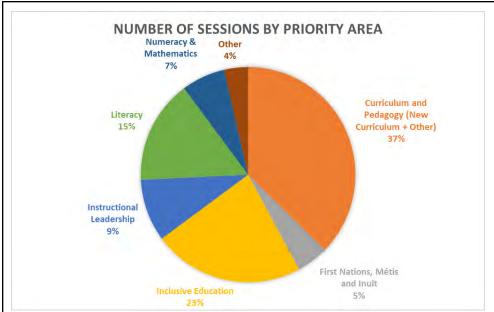
As CRC moves into the 2022-23 school year we will continue to work closely with our zone 5 school authorities and with our provincial consortia colleagues in order to provide a robust selection of high quality learning opportunities. In consultations with our Committee of Regional Partners and with our Zone 5 Think Tank, our 2022-23 CRC annual plan will remain similar to 2022-23 with some small tweaks to emphasize the emerging needs around social emotional learning, and the requested focus on wellness related to students, educators and the greater education community.



Central Alberta Regional Consortium

Working Together: Making a Difference

Promoting student achievement and school improvement through professional development.



	Sessions	Participants	Learning Hours
2020/21	368	13243	34,867
2021/22	501	21,695	68,420

Follow up survey satisfaction rate: 95.5% (2020/21 - 95.4%)

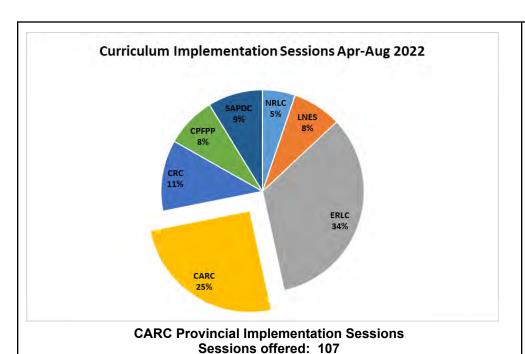
System Lead and Partner Consultations: 311 (2020/21 - 368)

3712 Newsletter Subscribers with 53% open rate.

CARC provided 18% of provincially offered sessions. (2020/21 - 15%)

CARC provided 29% of total ARPDC Learning Hours.

312 of 501 sessions were closed regional sessions (62%)



Total Attendees: 2072

CARC with the support and direction of Zone 4 Jurisdictions, moved forward in the implementation process, providing sessions and supports for K-3 Math, K-3 Language Arts, and K-6 Physical Education & Wellness.

CARC also led the stages for provincial piloting in grade 4-6 Math and K-6 Science.

CARC created a Zone 4 Curriculum Implementation Resource site which was accessed 7223 times by **441** Educators between April - August 2022.

Goal 1	The Executive Director has reviewed Jurisdictional 3-year education plans and the Alberta Education Business Plan for 2021/22. In addition, the CARC Executive Director and CARC Consultants met with jurisdictions, planning committees, and advisory committees 3 - 7 times per year to provide direction with program planning and emerging needs throughout the year (CARC 2021/22 Annual Plan Focus Area 1).
Goal 2	Between April and August 2022, CARC consultants provided supports to jurisdictions implementing the NEW Alberta Curriculum for K-3 Mathematics, K-3 Language Arts, and K-6 Physical Education and Wellness. In addition, CARC consultants provided supports for Zone 4 Jurisdictions and provincial cohorts for teachers piloting Grade 4-6 Mathematics and K-6 Science. In addition to curriculum implementation, CARC provided Zone 4 jurisdictions supports for K-3 interventions in Literacy and Numeracy. CARC's priorities outside of the NEW curriculum included: Numeracy, Literacy, First Nations, Metis and Inuit, Inclusive Education, Pedagogy & Assessment, and Instructional Leadership. CARC developed a NEW Curriculum Resource website for Zone 4 jurisdictions (CARC 2021/22 Annual Plan Focus Area 1).
Goal 3	CARC has provided supports to the following partners and their annual learning events: Red Deer Pow Wow (October 2021), Centre for Child Psychology - Children's Mental Health Conference (Nov 2021), Alberta Rural Education Symposium (March 2022),Red Deer Polytechnic - Indigenous Perspectives Conference (April 2022), Centre for Child Psychology - Children's Mental Health Symposium (April 2022), Jigsaw Learning - Collaborative Response Symposium (May 2022), 10 Peaks Innovation (May 2022) (CARC 2021/22 Annual Plan Focus Area 3).
	CARC Staff sit on advisory committees for Red Deer Polytechnic Bachelor of Education Program Advisory Committee (BEDPAC) and Urban Aboriginal Voices (UAVS) Education Domain for the Red Deer area.
	CARC continues to collaborate and support the Zone 4 Regional Advisory Committee which includes members from CASS Zone 4, ASCA and ASBA.
Goal 4	CARC designed professional learning opportunities based on the identified and emerging needs of Zone 4 Educational Partners. Educational partners include eight Zone 4 School jurisdictions, Red Deer Polytechnic Bachelor of Education Department, three Education Band Authorities, and a variety of focus area committees. These committees include: Zone 4 Regional Stakeholders, Think Tank (District Curriculum Leads), Numeracy, Inclusive Education, French Immersion, First Nations, Metis and Inuit, Technology Integration, Support Staff, and Librarians.
	Specific needs that have emerged this year included: supports for K-3 teachers in conjunction with the K-3 Interventions grant specific to Literacy and Numeracy, and a need for additional resources for the Zone 4 First Nations, Metis and Inuit Curriculum Kits. Support staff continue to be a priority and CARC held two Central Alberta Support Staff Conferences in February and March 2022 focussing on wellness, inclusive needs supports, First Nations, Metis and Inuit Foundational Knowledge, Literacy & Numeracy, Technology and Library Commons (CARC 2021/22 Annual Plan Focus Area 1).
Goal 5	CARC supported Zone 4 jurisdictions with start-up days in August 2021. Three school jurisdictions partnered together with CARC for a presenter for all staff on a PD day at the start of the year. In addition, supports were provided for a district leadership retreat, and an additional district day with presenters for two other jurisdictions. A total of 3 jurisdictions partnered with CARC to develop and implement a Future School Leaders program. In addition, one jurisdiction partnered with CARC in the implementation of a NEW Teacher Development program. CARC provided supports for both Central Office Leads and School Administrators to build leadership capacity with the implementation of the NEW Curriculum beginning April 2022 (CARC 2021/22 Annual Plan Focus Area 3).
Goal 6	Continued emphasis has been placed on low cost flexible learning opportunities. These efforts include reduced pricing for series, partnerships with jurisdictions to allow for no cost to participants, 50% discounts for Bachelor of Education students and no charge to participants, including covering substitute costs in all learning opportunities for French Immersion teachers. All NEW Curriculum implementation sessions were offered at no cost to participants (CARC 2021/22 Annual Plan Focus Area 2).

Impact Statements

"We can make math more accessible to more people by using reasoning rather than memorization and/or algorithms." "It's important for students to be able to explain their thinking to gain a deeper knowledge of what they are doing." "When assessment is valuable and when it is not"	"Working with students that have difficult needs is challenging and we continue to make a difference with them by just showing up to work and giving it our all." "Understanding that we need to be aware and understand regulation. And that depending on the communication level and development stage of student we are able to understand how best to assist them."	"Relationships are key. People are at a heightened state of emotion because of the pandemic." "Listening and conscious awareness are foundations and essential in all coaching." "The practice of self compassion The practice of understanding that we all struggle with anxiety at some leve.!"
"deeper understanding of the indigenous culture strategies to use to work with students experiencing anxiety" "Deeper understanding of the cultural traditions informing the values of each tipi pole and the symbolism of the tipi itself will help me understand the process when I participate in raising a tipi."	"The theoretical understanding gained will help to allow me a deeper understanding of the process and assessing scores." "I will now confidently be able to test and assess my students using the F&P system."	"The learn Alberta website and the student perspective sheets will be beneficial to students I am presently working with and hope to work with next year." "Conceptual lens for planning and grouping of outcomes that work well together."

First Nations Metis and Inuit

CARC continues to communicate with First Nations Education Authorities in Zone 4 and provide professional learning opportunities to staff at their schools. Regional sessions were held in addition to including sessions at the annual Support Staff conference (February 2022). A total of 24 sessions with 3022 participants took place throughout the year. In addition, to build foundational knowledge within Zone 4, CARC planned for the development of additional resources for the Zone 4 First Nations, Metis and Inuit Curriculum Kits for the NEW Curriculum released in April 2022. CARC supported Red Deer Polytechnic for their Indigenous Perspectives Conference (April 8 & 9, 2022) which had 144 participants and also supported a Culture Camp (June 1 & 2, 2022) for Red Deer Public Schools, Red Deer Catholic Regional Schools and Red Deer Polytechnic with 260 participants attending. CARC continued supports for Sunchild and Maskwacis education band authorities.

CARC helped plan and support the first Red Deer International Pow Wow (October 2021) with 5584 participants over 3 days and a total of 55,830 hours, *these numbers are not included in CARC/ARPDC totals"

Challenges and Opportunities

Alberta is not immune to the evident pressures of the extended Covid experience. Teacher and system leader fatigue is real, and while we acknowledge those stressors we continue to work and provide opportunities designed for those we serve. Though a move back to face-to-face learning opportunities began again this year, the majority of sessions continued to be held online. An increased use of recorded sessions were used by participants whose calendars did not allow for live participation.

Challenges in Zone 4 continued with lack of substitute teacher availability, and CARC continued to work with Zone 4 jurisdictions to provide learning opportunities after school and during designated professional learning days. Because Zone 4 jurisdictions' professional learning days overlapped, jurisdictions worked together and held learning opportunities together on these days.

With the announcement of the Alberta Education NEW Curriculum in April 2022, CARC prepared a comprehensive curriculum implementation plan and began the initial stages immediately after the release for Zone 4 jurisdictions. Challenges through this initial implementation included: a short timeline to prepare for September implementation, implementation opportunities over July and August, and stages of planning for piloting NEW curriculum. CARC was strategic and was very pleased with Zone 4 jurisdictions support and attendance to create readiness for school staff.

CARC moved their office and learning center location from Red Deer to Ponoka in May 2022. Thank you to Red Deer Public Schools for their amazing support and hosting for many years, and to Wolf Creek Public Schools for supporting our move to one of their locations.



Le CPFPP joue un rôle important afin d'augmenter la capacité de ses intervenants à réaliser la mission et la vision de l'éducation francophone et à répondre aux objectifs des Consortiums.

Nous avons vu une progression pendant cette année scolaire d'un volet de formations offert complètement au virtuel à un timide retour à des occasions de perfectionnement en personne surtout dans le cas de certification en intervention non violente en situation de crise (214 virtuelles, 4 en présentiel). Pour assurer des suivis personnalisés et assister les enseignants aux moments critiques des besoins, nos consultants proposent des accompagnements individualisés ; ainsi 83 accompagnements ont été dispensés.

FORMATIONS 21-22

La programmation de l'année scolaire 2021-22 a été élaborée sous le thème de : Faire rayonner nos élèves avec trois principaux sujets : Différenciation pédagogique, Éducation pour la réconciliation et Évaluation/rétroaction, englobant eux-mêmes les 6 priorités (Inclusion, Leadership, Littératie, Numératie - Mathématiques, Pratiques pédagogiques, Premières Nations, Métis et Inuits) des Consortiums. Nous avons consulté les conseils scolaires francophones et nos parties prenantes de façon régulière tout au long de l'année scolaire afin d'établir et ajuster nos offres de formations et les ressources à découvrir ou à développer.



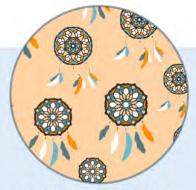
Différenciation pédagogique

Les sujets explorés inclus l'approche collaborative, les troubles d'apprentissage, la gestion des comportements, la francisation, les stratégies d'enseignement et les pratiques en éducation inclusive.

Nous avons appuyé l'organisation de plusieurs journées pédagogiques de nos conseils scolaires. Nous avons ainsi appuyé le Conseil scolaire du Nord-Ouest à explorer le thème de la résilience linguistique avec la conférencière Phyllis Dalley. Nous avons organisé et appuyé des séries sur l'enseignement explicite de la littératie avec Marilyn Baillargeon et sur la gestion des comportements avec Nancy Gaudreau au Conseil scolaire FrancoSud.

Nous avons également organisé une série portant sur les outils technologiques pour appuyer les troubles d'apprentissage avec Annie Drapeau, et nous avons offert la série Pratiques gagnantes et pédagogie 3.0 avec Stéphane Côté pour des enseignants à travers la province.

« Je viens de recevoir ma copie du livre Pratiques gagnantes et pédagogie 3.0 cet après-midi je vais manger ce livre tout rond, je crois! Je suis certaine que d'ici la prochaine session, quelques PETITES stratégies apporteront de GRANDS changements dans ma classe. »



Éducation pour la réconciliation

De nombreuses ressources ont été développées et/ou traduites en français telles que les menus d'activités du projet du Chandail orange d'ARPDC, et le site **Valoriser** l'esprit

De plus des vidéos, L'exercice des couvertures et les 15 enseignements du tipi, ont été tournés et montés pour assurer la pérennité d'apprentissages authentiques contribués par Ekti Cardinal, aînée Cri, et David McConnell.

Nous avons aussi organisé des formations sous le format de **Midis banniques** en préparation à la journée du Chandail orange, et une série de formations sur **comment intégrer les langues et cultures des Métis dans** l'enseignement, avec **Eva Lemaire**.

Nous avons offert deux cours en ligne **Tisser les liens** et **Rassembler nos forces**, axés sur la pédagogie autochtone et les formes et les méthodes traditionnelles.

« J'ai bien aimé la ressource en français (valoriser l'esprit). Et je commence déjà à la parcourir. Merci pour la présentation du site et pour les activités pédagogiques appropriées aux différents niveaux scolaires. »



Évaluation et rétroaction

Une série de formations pour les enseignants de maternelle à 12e année a été proposée avec **Sylvie Gazeilles** sur les thèmes suivants :

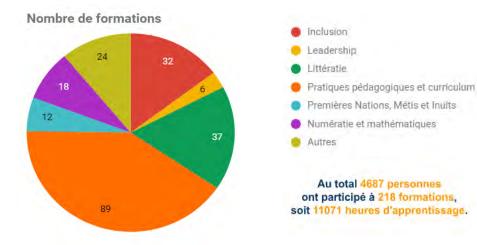
- Les apprentissages essentiels
- Les évaluations repères
- Les évaluations diagnostiques
- Les évaluations formatives et rétroactions
- Les évaluations sommatives

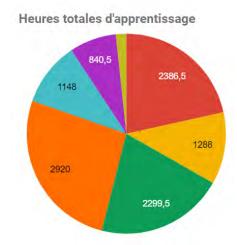
Les ressources et capsules vidéos de cette série sont disponibles sur notre plateforme eFORMATION.

Nous avons aussi offert l'atelier Après avoir mis en place des outils d'aide, je veux évaluer mon élève en difficulté, quelles sont les possibilités? animé par Annie Drapeau

« Des ressources pertinentes, des intervenantes qualifiées et disponibles pour apporter plus de clarifications et répondre à d'autres questions. »









Sous la direction du CPFPP, <u>un partenariat a été établi avec l'Institut des troubles d'apprentissage</u>. Ce partenariat offre un accès à 973 intervenants et employés de nos conseils scolaires au Congrès annuel de l'institut des troubles d'apprentissage avec plus de 120 conférences disponibles. De plus, toutes nos écoles sont membres du Réseau des écoles inclusives et ont accès à des ressources clés en main pour leurs équipes et les parents de leurs élèves ainsi qu'à plus de 11 formations en ligne.

POINTS SAILLANTS

NOUVEAU CURRICULUM:

Depuis mars dernier des offres de formations, de l'information, des documents de transition et des ressources sont préparées et offertes par le ministère et les consortiums régionaux de perfectionnement professionnel de l'Alberta (ARPDC) afin d'explorer les nouveaux programmes. **31 formations** ont ainsi été offertes concernant l'introduction des nouveaux programmes et visant spécifiquement les **mathématiques**, **l'éducation physique et le bien-être** ainsi que **ELA and literature** - 894 directions, directions adjointes et enseignants ont été rejoints.

Formations et ressources pour le nouveau curriculum

APPROCHE COLLABORATIVE

En plus de plusieurs accompagnements offerts dans les écoles, un <u>blogue</u> permettant aux gens de s'approprier des composantes de l'approche collaborative a été publié. Les principes de l'approche collaborative ont été également intégrés dans nombreuses de nos formations.

JOURNÉES ÉDUCAIDES

Offertes en format virtuel à l'intention des aides pédagogiques, des éducatrices de la prématernelle et cette année, les moniteurs de langue, sous le thème de **FAIRE RAYONNER NOS RESSOURCES, C'EST FAIRE RAYONNER NOS ÉLÈVES**

Participants:
Nord: 10 février 146
Sud: 22 et 24 février 114
Total 260

24 sessions offertes1425 heures de formations89 % Taux de satisfaction générale



CÉDÉFA

Séries de formations pour les directions et directions adjointes, **Le Coach à 360°**, avec Marius Bourgeoys de <u>EscouadeÉDU</u>: « L'expérience de Marius est incroyable. Il est respectueux, motivant, connaissant, inspirant...et j'en passe. Je le considère comme un allié dans mon cheminement professionnel! »

6 journées de formations 184 participants

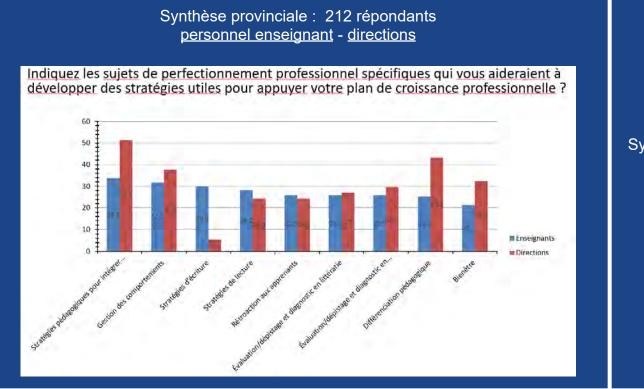
1288 heures de formations100 % Taux de satisfaction

ACPI / SYMPOSIUM DES ROCHEUSES

Appui de 5 formations par des conférenciers de plusieurs provinces du Canada : Martine Arpin, Ollivier Dyens, Anne-Marie Bilton, Marc-Albert Paquette, Renald Cousineau (72 participants)

SONDAGE

En partenariat avec les 4 conseils scolaires francophones, un sondage des besoins a été effectué au printemps. Les enseignants, administrateurs, aides-pédagogiques et éducatrices ont été sondés afin d'orienter la programmation pour l'année scolaire 2022-23.



Synthèse provinciale
<u>aides-élèves et</u>
<u>éducatrices</u>
60 répondants

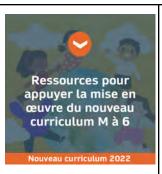
Les besoins ressentis sur le terrain et exprimés dans ces sondages, les priorités déterminées par les conseils scolaires ainsi que les besoins émergents de nos conseils, représentent des éléments qui nous aident à élaborer notre programmation.



RESSOURCES

Nous avons développé et mis à jour différents sites qui nous permettent de répondre aussi aux besoins de nos conseils scolaires:

- Création du site internet : Ressources en mathématiques m à 6 Site lancé en février 2022 : math.cpfpp.ab.ca
- Lancement du site Empowering the Spirit en français, Valoriser l'esprit : https://empoweringthespirit.ca/français/











Ressources traduites et rendues disponibles sur le site de CASS:

- Bien-être en milieu de travail : Guide de planification/mise en œuvre et le Manuel de tactiques.
- Cadre d'assurance de la qualité pour les directions générales : <u>Engagement des parties prenantes</u>, <u>Approches de</u>
 <u>planification stratégique et de communication des résultats</u>, <u>De la théorie à l'action</u>, <u>Prise de décision fondée sur des données probantes-contexte locale</u>.



Lancement de deux vidéos:

Les 15 enseignements du tipis
L'Exercice des couvertures (KAIROS)

Ces vidéos ont été réalisées dans le but de sensibiliser notre communauté aux histoires, aux visions du monde et aux formes de savoir des Premières nations, des Métis et des Inuits et de mieux les comprendre.

Ces vidéos ont été réalisées grâce à Ekti Margaret Cardinal, David McConnell, le personnel et les élèves de l'école Alexandre-Taché et de l'école Michaëlle-Jean du conseil scolaire Centre-Nord. Plus de ressources pour cette journée ici

Au cours de l'année 2021 – 2022, avec l'Alberta Regional Professional Development Consortia (ARPDC), nous avons participé à la traduction et à la création de plusieurs menus d'activités destinés aux enseignants en lien avec la Journée du chandail orange/Journée nationale de la vérité et de la réconciliation.

Dans chaque édition, il y a des enseignements sur l'histoire et les séquelles des traités et des pensionnats en Alberta, ainsi que des exemples du travail réalisé dans les écoles de la province pour intégrer les formes de savoir, de faire et d'être autochtones dans la vie quotidienne en salle de classe, au profit de tous les apprenants. Plus d'informations ici



cpfpp.ab.ca

2021-2022 ANNUAL SUMMARY OF SUPPORTS EDMONTON REGIONAL LEARNING CONSORTIUM

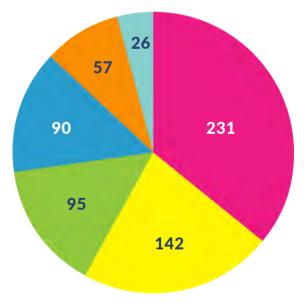


ERLC ANNUAL REPORT FOR 2021-2022

This annual report is provided for the purpose of communicating the progress and degree to which the Edmonton Regional Learning Consortium has met its purpose, in alignment with its Vision, Mission, and Guiding Principles of developing professional learning opportunities in collaboration with provincial, regional and local stakeholders in the 2021-2022 year. This report covers the 10-month period from September 1, 2020 through to June 30, 2021. The previous annual report of 2020-2021 covered the 12-month period from September 1, 2020 – August 31, 2021. This adjustment was initiated in order to accommodate the transition of the annual planning and reporting cycle going forward.

The Edmonton Regional Learning Consortium serves 18 school systems, 5 Band Authorities and numerous schools of choice constituting over 15,000 teachers and 10,000 support staff. ERLC also provides professional learning support to our Administrators, Educational Assistants, Pre-service education students, parents and Stakeholder Partners.

SESSIONS BY PRIORITY AREAS



DATA SUMMARY	2020-21 12 Months	2021-22 10 Months
Total Sessions	756	641
Total Participants	34,555	30,300
Total Learning Hours	119,749	68,841
Total Division Days	298	306
Total Open Sessions	458	335
Total Collaborative Meetings	837	859

			# or sessions	Participants	Hours	F2F	Online
	Curriculum & Pedagogy	→	231	7,811	26,018	29	202
L	iteracy	→	142	5,767	10,735	32	110
	nclusive Education	→	95	9,175	6,002	4	91
1	Numeracy & Math	→	90	1,476	3,074	12	78
	First Nations, Metis & Inuit	→	57	3,771	15,022	37	20
	nstructional Leadership	→	26	2,531	7,990	5	21
	TOTAL		641	30,330	68,841	119	522





SATISFACTION SURVEY DATA

This Professional Learning opportunity contributed to my awareness and/or deeper understanding of the topic:

2020-21 2021-22 95% 93%

This professional learning opportunity provided opportunities to be engaged in the learning opportunity:

2020-21 2021-22 96% 92%

This professional learning opportunity provided information and/or specific strategies for integration of this learning into my current practice:

2020-21 2021-22 93% 92%



QUALITATIVE COMMENTS

I was overwhelmed (in a positive way) by all of the amazing ideas. As a new teacher in the past 2 years of pandemic messy-ness I've been struggling to engage students in meaningful lessons. What was affirmed for me was that I need to be doing more and gamification is a good way to start implementing this. (22-TI-063)

I want to include more retrieval opportunities for my students. - change the type of homework I have students do - only a couple of questions on the day's topic and more on previous topics - I want to encourage students to ask how and why questions (22-MA-108)

Miriam and Michelle were excellent presenters. Their passion, knowledge and research was evident in every session. They gave some great strategies that you could implement in classrooms while balancing the research portion. I would highly recommend them, and would look at other sessions put on by them for my school division. (22-LI-015)

This webinar help to refresh some ideas and strengthen my confidence that I am working in the direction to assist the students in a positive way. It also brought to my attention to make sure I am taking care of my needs also. Thank you again for a great two sessions. (22-MH-064)

Q

DATA SUMMARY ANALYSIS

Analysis data for 2021-2022 would indicate the following:

- The total number of sessions offered & participants were almost identical per month (10 vs 12 Months).
- The significant drop in the total number of learning hours were impacted by the number of hours in the prior year's C2L assessment course, the 10-month vs 12-month year, fewer teachers attending individual sessions on average, & fatigue in the 2nd year of COVID.
- The number of Division Days increased by 2.7%
- Collaborative meetings increased & continue to be a strong component of ERLC service ensuring relevance, customization & purposeful respect for meeting partner leaders' needs.
- FNMI Foundational Knowledge goals for the year were exceeded & are sustainable in future programming.
- ERLC served 100% of the 18 school systems in the region.
- ERLC also served Schools of Choice, Band Authorities, AAIS, Preservice Teachers & Stakeholder Partner
 Organizations as well as being accessible to teachers throughout the province.
- Mental Health and Wellness sessions included in the Inclusive Education priority area accounted for a significant % of participants & addressed an identified need especially through COVID.
- Supported New Curriculum Implementation Ministerial Order & other curriculum areas
- Slight decrease in satisfaction survey results, primarily due to teacher fatigue & less active participation in online session (85% of all sessions), far less engaging workshop type opportunities & specific teacher needs in the area of online & disrupted classrooms
- Qualitative comments from survey respondents were very positive
- Communications through social media platforms increased awareness of Learning Opportunities
- Newsletter subscriptions increased from 5,272 to 7,178



GOAL 1

Facilitated professional development which supports the effective implementation of components of the Alberta Education Business Plan, Jurisdiction and School education plans, and Education Partner Strategic Plans.

- ERLC Provided 641 sessions, to 30,300 participants, for 68,841 learning hours
- 306 sessions for school authorities & schools for specific requests
- 335 learning opportunities provided with open access to teachers across the province
- Annually review the Alberta Education Business Plan, School Division Education Plans to assess trends & needs and to plan programming accordingly
- Connected with every school division for direction & planning
- Addressed readiness for New Curriculum Implementation with sessions on the Ministerial order (And Website), curriculum framework & specific curriculum shifts.
- Worked with Alberta Education & activated New Curriculum sessions in May & June.



GOAL 2

Facilitate professional development which supports the effective implementation of curricula, including instruction, assessment and student learning outcomes.

- Engaged in 859 collaborative meetings with leaders & partners ensuring customized support
- Trend towards series of sessions & sustained focus enhanced impact & effectiveness
- Provided a 3-day conference on assessment in October entitled Leading the Conversation: The Pedagogy of Assessment with 364 participants from across Alberta.
- Leading the Community Conference Facilitator Training Conditional Grant -Alberta Education
- FNMI priority area with 57 sessions 3,771 participants.
- Strong support for French Immersion professional learning for teachers & school Divisions.
- All 641 sessions supported implementation of curricula that impacts student learning



GOAL 3

Coordinate, Broker and act as a referral centre to assist partners to identify available professional development resources.

- The ERLC change in staffing model significantly enhanced internal expertise
- Currently have access to over 150 local & provincial experts, consultants & organizations
- Successfully respond to requests from multiple partners, schools & school divisions in providing, brokering or identifying appropriate speakers, programs & resources



GOAL 4

Deliver professional development based on the identified and emerging needs of educational partners.

- Partner with the U of A on the math MILE project
- Partner with the U of A on the Technology in Schools Credit Course opportunity
- Partner with AISCA in their Edmonton Teachers Conference with 150 participants
- Partner with AISCA in their annual conference and curriculum sessions for parents
- Provide ongoing professional learning sessions to the Concordia University and Kings University Education Students Society/Associations and faculty at no cost.



GOAL 5

Promote the support the development of professional development leadership capacity.

- 2,531 participants in Instructional leadership sessions
- Direct support to division leadership initiatives
- Host Curriculum Leader collaborative communities of all school divisions



GOAL 6

Provide educational partners with access to professional development at a reasonable cost.

- Most sessions were provided at no cost and had open access for teachers across Alberta.
- Some sessions were provided on a cost recovery basis for high cost speaker and programs.
- Data continues to show a high degree of satisfaction for the cost and value of ERLC support.



HIGHLIGHTS FROM A REGIONAL PERSPECTIVE

Successfully provided 641 professional learning opportunities in all priority areas to 30,300 participants who impact student learning

Very positive, collaborative working relationship with School Division Leaders, curriculum area leaders, & stakeholder partner organizations – 859 collaborative planning meetings

Excellent support, collaboration and engagement with the ERLC Regional Advisory Committee

Extremely successful Assessment Conference in October of 2021 – 364 participants

Successfully completed the Community Conferencing Facilitator Training conditional grant

Staffing model sees access to 24 Professional Learning Leads enhancing depth and breadth of service expertise being provided from the ERLC Team

Access to open sessions is province wide and both support and engage in provincial coordination and collaboration of service with all ARPDC Consortia



ERLC REGIONAL CHALLENGES

Participant constraints to accessing professional learning opportunities including less financial support for professional learning & diminished access to substitute teachers

Ability to meet the number, diversity & the intensity of support requests with New Curriculum & other priority needs for all school systems, schools & partners efficiently and effectively



EMERGING TRENDS & OPPORTUNITIES

There is an increasing need to develop and provide asynchronous access to recordings, slides & materials from sessions on a move forward basis. This approach will need to be sustained over time given the current and future context in Alberta.

ERLC is committed to engaging in an enhanced provincial approach between ARPDC Consortia collaboration in a value added approach that improves both provincial & regional service.

With the increasing number of requests for in-person sessions, workshop sessions & series of sessions, adapting to focus on supporting school and school authority PL days is in place.

CONCLUSION

The Edmonton Regional Learning Consortium is characterized as having a strong service orientation, excellent professional relationships with leaders, partners and participants and a drive for continuous improvement. In 2022-2023 plans are in place to continue to provide enhanced support In all priority areas and other areas of identified need including a strong focus on implementation of the New Curriculum. It is a pleasure and privilege to support "Adult Learning for Students' Sake!".



earning CURRICULUM SUPPORT FUNDING

2021-2022 ANNUAL REPORT







OUR TEAM

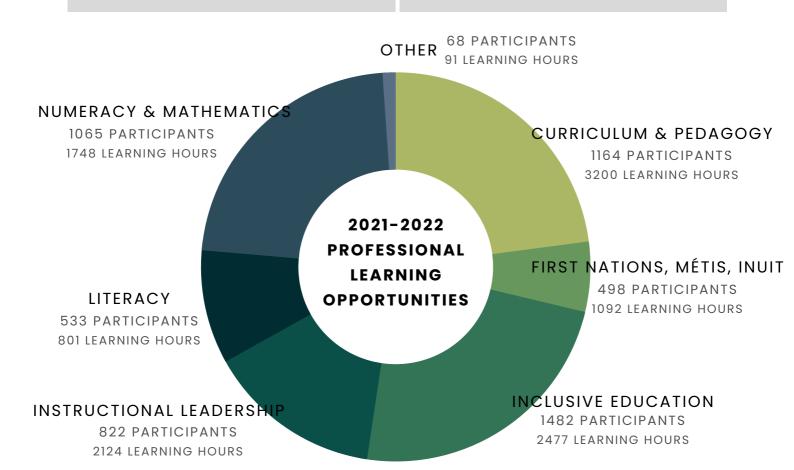
TODD ROBINSON - EXECUTIVE DIRECTOR CELINE ZEVOLA - EXECUTIVE ASSISTANT CHARLIE KRAIG - DESIGNER OF PROFESSIONAL LEARNING LANA LANE - DESIGNER OF PROFESSIONAL LEARNING JACKIE RATKOVIC - DESIGNER OF PROFESSIONAL LEARNING



309 LEARNING OPPORTUNITIES TO **4862** PARTICIPANTS FOR A TOTAL OF **14 532** LEARNING HOURS

58 PROVINCIAL LEARNING OPPORTUNITIES

251 REGIONAL LEARNING OPPORTUNITIES



The Learning Network Educational Services continues to serve five Alberta school authorities (Buffalo Trail Public Schools, East Central Catholic Schools, Northern Lights Public Schools, Lakeland Catholic School Division, St. Paul Education Regional Division) two Saskatchewan school authorities (Lloydminster Public School Division, Lloydminster Catholic School Division), one francophone school authority (Conseil Scolaire Centre-Est), and two education authorities (Tribal Chiefs Education Foundation, Saddle Lake Cree Nation) including seven member Nations. We support over 3100 teachers and support staff who share and lead learning with nearly 28 000 students. Our regional (and provincial) support is very much driven by the identified and expressed needs of the educators we are privileged to serve. Our Designers of Professional Learning, in addition to invited experts from around the globe, provided 14 532 hours of learning to support educators in our region. In total 3124 regional participants, representing all seven school authorities and two education authorities, chose to participate in professional learning support encompassing all Curriculum Priority Areas.

	Curriculum & Pedagogy	First Nations, Métis, & Inuit	Inclusive Education	Instructional Leadership	Literacy	Numeracy & Mathematics	Other	Creating Pathways of Hope
2020-2021	917 4247	349 780	1599 11674	79 390	822 1333	B13 2093	NA	25 37.5
2021-2022	7164 3200	498 1092	1482 2477	822 2124	533 801	1065 1748	6 <mark>8</mark> 91	NA

NUMBER OF PARTICIPANTS HOURS OF LEARNING

Table 1 Data Summary - Year to Year comparison

Of the 309 learning opportunities scheduled in 2021-2022, 34 were canceled due to unsustainable registration numbers. While our number of sessions are about the same as the previous year, our number of participants declined. This is consistent with data from other consortia offices around the province as educators are seeing increased demands on their time, as well as a substitute teacher shortage across the region which limits daytime availability for professional learning opportunities. Additionally, our annual reporting window shifted this year to no longer include the August in our data. This makes year to year comparison unclear for this year. Our sessions that are open to provincial registration pull a significant number of registrations from throughout the province, reinforcing that regional needs are often provincial needs as well as the value of 'opening up' learning opportunities whenever it makes sense to do so.

LNES organized the annual South Support Staff Conference for 183 registrants who fill support staff roles such as Educational Assistant, Library Technician, and Administrative Assistant. This day includes sessions related to wellness, numeracy and literacy support, and technology tools in the school setting. This event accounts for 915 hours of learning. Additionally in 2021-2022 we offered 63 sessions related to Curriculum and Pedagogy, 16 sessions with First Nations, Métis, and Inuit content, 65 sessions for Inclusive Education (which includes Mental Health and Wellness topics), 40 learning opportunities related to Instructional Leadership, 26 sessions in the area of Literacy, 62 sessions connected to Numeracy and Mathematics, and 3 sessions that have been categorized as Other. Only six of our sessions in 2021-2022 were offered in a face-to-face format; the remaining 303 learning opportunities were online.

Our survey results from participants indicate that they continue to be pleased with the content and structure of our learning offerings. 100% of participants felt that the professional learning opportunities provided by the Learning Network Educational Services, contributed to their awareness and/or a deeper understanding of the topic. Additionally 99% of participants were confident that our sessions both provided opportunities for engagement in learning and information and/or specific strategies for integration of learning into their current practice.

LNES facilitates professional development which supports the effective implementation of components of the Alberta Education Business Plan, Jurisdiction and school education plans, and Education Partner Strategic Plan. Review of school authority 3 Year Educational plans was conducted to inform the development of our own Strategic Plan for the year. Ongoing conversations with school authority leaders allow us to provide timely and responsive learning opportunities for our educational partners. As part of this work, the Learning Network Educational Services Regional Educational Stakeholder Engagement Committee met three times over the course of the 2021 - 2022 academic year. The purpose of this committee is to ensure that the voices of all regional educational partners are present and heard and provides the Executive Director with input in the support of the development and delivery of professional learning opportunities that meet the regional needs of its partners. A highlight resulting from these meetings was the offering of a provincial session for parents in partnership with Alberta School Council Association. Emotional De-Escalation at Home with Sue Huff attracted 171 registrants.

We were honored to support the First Annual Heart of Treaty Six (HOT6) Interschool Powwow in Lloydminster in May 2022 through the use of our registration system, as well as volunteering during the event. Hundreds of students and teachers from throughout the surrounding area came to watch and participate in the event. LNES is a proud member of the HOT6 Education Circle who meets to promote and share educational opportunities in the Lloydminster area.

We facilitate professional learning opportunities which support the effective implementation of curricula, including instruction, assessment and student learning outcomes. LNES supported each of the ATA Professional Development committees in our region with their respective professional learning days in October and November 2021 through sessions offered by our Designers of Professional Learning, as well as arranging outside speakers connected to each committee's identified learning needs. Supporting curriculum implementation of English Language Arts and Literature, Mathematics, and Physical Education & Wellness created a very busy May and June for our team, offering sessions that provided a general overview of the curriculum architecture and design, as well as a number of learning opportunities to help prepare administrators in leading curriculum implementation in their schools. While at first glance it may appear that our number of Literacy sessions declined last year, many of these were coded Curriculum and Pedagogy because of implementation. Our website analytics show that the development of our online resources site for teachers has proven to be helpful for teachers throughout the province.

LNES coordinates, brokers and acts as a referral centre to assist partners to identify available professional development resources. During the 2021/22 year examples of this service included offering Mental Health First Aid training, Violence Threat Risk Assessment, securing international facilitators or procuring facilitators for any other program or service required by authorities in our region that aligned to their Education plans.

We deliver professional development based on the identified and emerging needs of educational partners. Our team functions with our core values at the forefront of our work: relationship – connection before content; collaboration – finding a way together; and maximizing opportunity – targeted learning to build capacity. As such, the majority of our work continues to be 'at the elbow' of teachers, over a period of time, meeting their learning needs wherever they are at. The LNES Designers of Professional Learning have ongoing collaborative relationships with educators in our region and throughout the province and are often asked to return time and time again to continue to work with educators with schools and districts. Anecdotal comments from educators include phrases like "available and accessible"; "lots of resources were shared [with] many examples of how to structure lessons and guide students"; "able to help troubleshoot and genuinely cares about the teachers and students she works with"; and "the presentation was specifically designed for our students and the situation we are in this year".

LNES promotes and supports the development of professional development leadership capacity. We proudly offered an online learning series for educators in a leadership role to support curriculum implementation entitled *Leading Through Change* with Drs. Adams and Mombourquette from the University of Lethbridge. The structure of this series allowed participants to engage in learning one week and meet in an informal setting the following week to talk about how the learning fit into their contexts. Our math learning series with Christine Michalyshen was intended to build instructional leadership capacity within the learning community thereby empowering participants to gain the knowledge, skills and confidence necessary to begin to take on increased instructional leadership roles within their schools, communities and school authorities.

We provide our educational partners with access to professional learning opportunities at a reasonable cost. Most of the learning opportunities in 2021–2022 were offered at no cost or with a minimal fee. As such, our feedback indicates a high level of satisfaction regarding the quality and cost of professional learning from LNES.

It will be no surprise in the coming year that curriculum implementation will continue to be an area of need for all educators in our region (and throughout the province). Emerging trends and opportunities include developing asynchronous resources aligned to our live session content for teachers to access through our website and New.LearnAlberta Boards. LNES continues to be mindful of the many demands on teachers' time and will ensure our learning opportunities are designed with this understanding. We look forward to further partnering with Lakeland College. This will include supporting their Faculty Development department, as well as accessing faculty experts to provide learning opportunities for teachers in our region. Lastly, our participant survey responses from our sessions are not as numerous as we would expect. Therefore, we will exploring more authentic and engaging forms of feedback from participants in the coming year.

It continues to be a privilege to serve the educators in our region. As part of the ARPDC team we are able to support and collaborate with fellow consultants and educators across the province (and sometimes even beyond). It is the skills, talents, and abilities of our consortia, and the collaboration throughout ARPDC, that allows us to provide the professional learning support that educators in our region deserve and require. No matter what the future holds, we are confident that the relationships we build and nurture with teachers, school leaders, and system leaders in our region will allow us to continue to provide timely and responsive learning opportunities, resulting in improved student learning.



Northwest Regional Learning Consortium Annual Report 2021- 2022

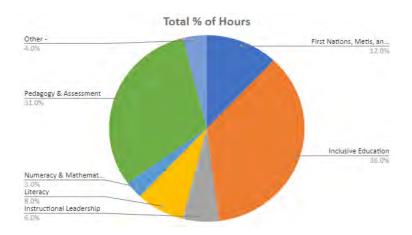
The NRLC team prides itself on responding to the emerging needs of our region in a timely manner. Our top priority is building and sustaining relationships with our partners and continuously collaborating with Zone 1 stakeholders to provide regional/provincial open learning opportunities as they are requested. NRLC is very proud to share that **94% of our stakeholder partners were satisfied** with the services provided by the NRLC.

175 meetings with NRLC Partners, including System Instructional Leaders & Advisory Committees

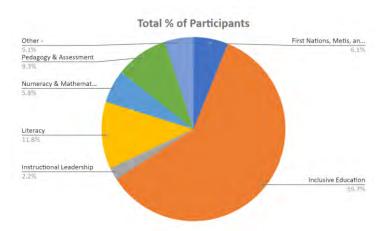
of Total
Participants
were Zone 1
Regional
Participants

NRLC DELIVERED 305 LEARNING OPPORTUNITIES, 55899 LEARNING HOURS TO 10,812 PARTICIPANTS 77% of Total
Learning
Hours were
Zone 1
Collaborative
Partnership

Learning Hours by Priority Area



Participants by Priority Area



French Learning

30 FRENCH Opportunities,
2140 Learning Hours to 93 Participants

80% increase in learning hours and 43% decrease in participants

*Supported in part with OLEP funding

Leadership Learning

16 Leadership Opportunities,
3358 Learning Hours to 241 Participants

69% increase in learning hours and 20% increase in participants.

98 % Satisfaction that Learning Opportunities contributed to a deeper understanding of the topic.

94% Satisfaction that LO's provided information/strategies for integration into my current practice.

This reporting year of September 1, 2021, through June 30, 2022, saw the COVID-19 pandemic continue to impact schools and consortia work. NRLC offered 93% of learning opportunities online, including 12 asynchronous sessions, that included 8 different eCourses to support anytime, anywhere professional learning. NRLC showed growth in all areas of programming, with a 35% increase in learning opportunities, 57% increase in learning hours and a 58% increase in participation.

NRLC's embraced our annual strategic plan, in accomplishment of the six (6) goals of consortia through the lenses of **Connection** measured by partnerships programs/sessions, **Communications**, measured by the average our newsletter/social media/website subscribers/hits and **Empowering Learning** measured by number of participants engaging in learning opportunities.

NRLC PROTENAL LEARNING	2019-20	2020-21	2021-22
Learning Opportunities	161	198	305
Cancelled LO's	20	4	18
Learning Hours		24030.5	55899
Participants	6699	4594	10812



CONSORTIUM GOAL ONE

Facilitate professional development, which supports the effective implementation of 1. The Alberta Education Business Plan 2. Jurisdiction and school educational plans 3. Regional School Council priorities

NRLC received 33 responses to our annual stakeholder's survey, from our regional partners. In response to specific division needs, **82% of stakeholders felt that NRLC was effective** in helping their school division/authority address PD needs in our education plans.

A focused 'Connection' strategy for our work throughout the program year was continuing to build relationships and engage less active stakeholders including some First Nations School Authorities, and independent schools. NRLC engaged 2 additional school authority partners that have been less active in previous years, bringing us to engagement with 7 of our 8 First Nation School Authorities and 8 of 8 School Divisions in Zone 1.

CONSORTIUM GOAL TWO

Facilitate professional development, which supports the effective implementation of curricula, including instruction, assessment, resources, and student learner outcomes.

Included in our strategic focus for 2021-22 was to increase our versatility in delivery of synchronous and asynchronous learning. NRLC offered only 19 of our 305 learning opportunities in face-to-face delivery with the remaining 272 learning opportunities as online sessions, including 3 online conferences and 12 asynchronous sessions, that included 8 different e-courses.

Continuing for a 3rd year in a row, Inclusive Education maintains the highest participation rate and learning hours of all Priority Areas in Zone 1. Curriculum and Pedagogy, inclusive of all learning hours for piloting and implementation of New Curriculum, also remains a top priority in our zone.

BY PRIORITY AREAS	2020-21 Learning Hours	2021-22 Learning Hours
First Nations, Metis, and Inuit	1758	6619
Inclusive Education	8697	20309
Instructional Leadership	3055	3358
Literacy	491	4712
Numeracy & Mathematics	1023.5	1580
Pedagogy & Assessment	7687	17323
Other -	3054	1998
TOTAL	24030.5	55899

BY PRIORITY AREAS	2019-20	2020-21	2021-22	
BI FRIORITI AREAS	Participants	Participants	Participants	
First Nations, Metis, and Inuit	215	373	658	
Inclusive Education	1902	1261	6456	
Instructional Leadership	950	192	241	
Literacy	325	224	1273	
Numeracy & Mathematics	526	261	632	
Pedagogy & Assessment	746	1395	1001	
Other -	70	888	551	
TOTAL	4734	4594	10812	

Additionally, NRLC would like to highlight that with 35 learning opportunities, 6619 learning hours and 658 participants, **Indigenous learning made up 11.5% of our total programming** in 2021-22. This was an incredible 73% increase in learning hours and 43% increase in participation from 2020-21.

CONSORTIUM GOAL THREE

Coordinate, broker, and act as a referral center to assist stakeholders to identify available professional development resources.

NRLC worked to both develop and promote ARPDC resources over the program year, and **85% of our stakeholders responded that they were satisfied** with the effectiveness of our coordinating, brokering and/or referral services, with 15 % undecided/not applicable.

With the goal of increasing the number of Zone 1 participants in our learning opportunities, NRLC enhanced communications and marketing strategies to "Connect", "Communicate" and respond to our regional partners. NRLC worked with our ARPDC partners to make improvements to our regional www.NRLC.net website and promote both our website and newsletters. A total of 35,823 visitors reached our website in 2021-22, an incredible 50% increase from 2020-21. NRLC maintained and made improvements to our various websites over the year. There were 2670 unique visits to the Infusing Indigenous Knowledge into Curriculum website, and in partnership with Kee Tas Kee Now Tribal Council Educational Authority (KTCEA) we added a Land Based Learning Page, hosting 4 videos and accompanying learning guides. In addition to learning opportunities to support the resources on this website, NRLC and KTCEA also held workshops with elders to develop resources for Grades 10-12, and update work completed for Grades 1-9 curriculum resources.

During the year NRLC added a mid-month circulation of a provincial newsletter. This provincial newsletter was created by NRLC, shared with all ARPDC consortia, and promoted virtual learning opportunities from our sister consortia around the province. NRLC saw a **23% increase in our newsletter subscribers** from 1771 to 2300. Additionally, NRLC had a 27% increase in Facebook Followers and an 8% increase in Twitter Followers.

As previously mentioned, NRLC met our goal of improving participation with a 58% improvement in our total participation rate. Though our total Zone 1 participant numbers increased from 4594 in 2020-21 to 5925 in 2021-22, this represents only 55% of our total participation, a decrease from 72% Zone 1 participation in the previous year. However, potentially due to our provincial newsletter circulation, the number of registered participants to NRLC programs from around the province increased from 1258 to 4887, with a total of 45% of our total participants in 2021-22 attending from other regions of the province.

CONSORTIUM GOAL FOUR

Deliver professional development based on the identified and emerging needs of educational stakeholders.

The NRLC team prides itself on responding to the emerging needs of our region in a timely manner. Over the program year we provided support to our Zone 1 stakeholders with **89 collaborative partnership** learning opportunities throughout the year with **42,874 learning hours**; representing **77% of NRLC's total program hours**. This is a 24% increase in the number of collaborative programs and a 69% increase in the number of partnership learning hours offered from 2020-21.

Additionally, with Alberta Education offering grant funding to school divisions in support of interventions for K-3 Literacy and Numeracy, NRLC hired a literacy consultant and subcontracted a numeracy consultant from our sister consortia, CARC. Responsibilities included connecting with partners, the development of resources and eCourses, developing sessions and leading/participating in advisory committees. Asynchronous resources created included eCourses:

- o Literacy Intervention Supports: Reciprocal Teaching, Phonics and Word Study and
- Supporting Student Learning with Interventions for Math

as well as working with our ARPDC colleagues to contribute to the <u>Supporting Intervention Instruction</u> website.

CONSORTIUM GOAL FIVE

Promote and support the development of professional development leadership capacity.

In support of developing leadership capacity, NRLC staffed a Learning Facilitator with expertise in Instructional Leadership in 2021-22. Responsibilities included connecting with partners, the development of resources, building, and developing sessions and leading/participating in advisory committees.

NRLC offered 16 leadership learning opportunities, with 3357.5 learning hours to 241 participants in 2021-22. Though an equitable number of learning opportunities were offered, 2021-22 leadership learning increased learning hours by 69% with a 20% increase in participants.

NRLC is proud to have an increase in our **stakeholder satisfaction**, **from 72%**, **to 78%** that consortium contributed to their professional development toward leadership capacity.

The Consortium has contributed to the development of PD leadership capacity within my organization.

	2019-2020	2020-21	2021-22
Strongly Agree	30.8	32.6	34.4
Agree	38.5	39.1	43.8
Undecided	7.7	10.9	12.5
Disagree	15.4	6.5	0.0
N/A	7.7	10.9	9.4

CONSORTIUM GOAL SIX

Provide educational stakeholders with access to professional development at a reasonable cost.

NRLC expended 70% of 2021-22 Program Support Funds directly on priority area learning opportunities, with 21% of those funds directly subsidizing learning opportunities of our school division/authority partners, in comparison to 22% in 2020-21.

94% of NRLC Stakeholders were satisfied that services were provided at a reasonable cost and 81% agreed that NRLC provided good value for the grant dollars they were provided to support implementation of provincial curricula.





Curriculum Support Funding 2021-2022 Annual Report

Our Team

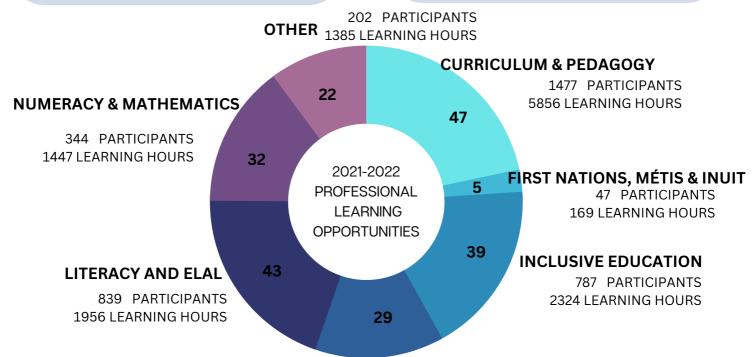
Dr. Rick Gilson - Executive Director
Heather Pearson - Executive Assistant
Kelsey Chic - Program/Tech Design and Support
Dr. Trisha Sotropa - Consultant
Kathy Charchun - Consultant



144 Learning Opportunities to4290 Participants for a Total of17678 Learning Hours

43 Provincial Learning Opportunities

101 Regional Learning Opportunities



INSTRUCTIONAL LEADERSHIP
584 PARTICIPANTS

4541 LEARNING HOURS



The Southern Alberta Professional Development Consortium is honoured to support 10 Public School Divisions across southern Alberta: Livingstone Range, Lethbridge Public, Holy Spirit, Horizon, Palliser, Grasslands, Prairie Rose, Medicine Hat Public, Medicine Hat Catholic and Westwind and First Nations School authorities serving Kainai and Piikani. The 2021-2022 report year had participation from 100% of the Divisions and Band Authorities. As with the 2020-2021 school year, no direct work occurred with Kainai and Piikani due to Covid concerns.

Collaboration - Goal 1

Collaboration and consultation are fundamental to our work across the region and inform our session work regionally and provincially. In 2021-22 our total number of consultations reported is 182, down from last year's just over 200 conversations though similar in number when considering the adjustment for this year in the reporting period. Our consultations include conversations with system and school leaders, subject or focus area advisory committees, and partner organizations in the region and province. The SAPDC service region aligns with the CASSIX region, and we are blessed to have an excellent working relationship with Division and school administration. We review Division 3-year plans, we gather and share a common regional calendar, and as part of the CASSIX zone meetings, participate four or five times a year (depending on the CASSIX Summer Conference format) in regional focus meetings around all aspects of the curriculum and inclusive education-related professional learning.



2021-2022 continued to be impacted by Covid, creating challenges with substitute availability deeply impacting our rural divisions. In support of draft curriculum work, in consultation with system leads, we created a regional curriculum implementation series populated by representatives from 8 of our ten school divisions designed to build capacity where participants could return to their schools and divisions, replicate the work and process of the group, lead the piloting work and prepare their schools and divisions for implementation. While 8 of ten participated the work of those in the collaborative was made available to all ten and remains available to inform implementation as other subjects come on stream.

COORDINATION Goal 3: "There's a book....What if we....

Perhaps the most important goal in our region is the work of goal 3, coordinate, broker, and act as a referral centre in supporting the identified needs of the region. In addition to developing and offering sessions or serving as a conversation facilitator.

We work closely with the division and school leads to populate division and school-based professional learning days with sessions led by our team, sessions supported by other ARPDC consultants and contracting presenters outside of ARPDC when appropriate. As part of this work and the aforementioned common regional calendar, we work to provide sessions that be simultaneously accessed by multiple divisions or recorded and accessed in a rebroadcast facilitated session.

In supporting literacy across the region, we procured a regional license at a substantially reduced rate for school divisions to a package of asynchronous learning packages, videos and handouts that supported k-6 work in learning to read. Five divisions availed themselves of this opportunity; one took it a step further, bringing the resource creator to present virtually for a division day and providing a session for parents across the region. Every CASSIX session includes a presentation on one or two new books for the professional library or in support of one or more of the TQS/LQS objectives.

Goal 4: "Help! I need somebody"

What do you need? How can I help? Meeting the emergency/emergent needs of our regional partners is a responsibility we take most seriously. When system leaders indicated that student engagement, sense of belonging, and mental wellness was interfering with the learning process in the school, we established a series of four sessions and a culminating conference, "Student Leadership, Mentorship and Wellness," with sessions directly for students AND those who lead and mentor them. The concluding full-day conference had 255 students and teachers in attendance, with sessions presented by students, teachers, and SAPDC staff with a common keynote. The Alberta Summer Literacy Institute, now in its 3rd year, the French Immersion Resource Website project, and the Learn N'Go library are all examples of SAPDC and ARPDC responses to emergent needs.



Our capacity to learn is limited by our will and the support provided. One specific emergent need was a request from divisions to expand instructional leadership development and capacity in the region. To that end in 2021-22 we established a regional instructional leadership advisory, developed and offered a series of sessions, and planned a provincial online symposium. The symposium was postponed due to concerns about the lack of substitutes and low registration. This work continues in 2022-23.







SAPDC is well known across the entire region for providing support through our own presentations, securing presenters, and developing and sharing our resources at little or no cost whenever possible to our partners across the region. If there is a way to make a learning opportunity happen we are committed to finding it and funding it to every extent possible.

Priority	Total S	essions		tal ipants		earning urs
	2020- 21	2021- 22	2020- 21	2021- 22	2020- 21	2021- 22
Curriculum and Pedagogy	44	47	4145	1477	20177	5856
First Nations, Métis, Inuit	8	5	811	47	1477	169
Inclusive Education	24	39	4378	787	13542	2324
Instructional Leadership	6	29	151	584	683	4541
Literacy	46	43	1631	839	4954	1956
Numeracy & Mathematics	26	32	492	344	1711	1447
Other	Ö	22	O	202	0	1385

	Total Sessions	Total Participants	Total Learning Hours
Sept 1 - Aug 30 2020-21	154	11400	42544
Sept 1 - June 30 2021-22	217	4280	17628

By the Numbers Year to Year

Total sessions increased, participants and hours decreased as a one time brokered learning opportunity in the assessment portion of Curriculum and Pedagogy was initiated and reported in 20-21 while participants could completed the work through June of 2022. This accounts for the largest variance.

Session attendance was most successful when tied with division and school professional learning as discussed above. The most significant impact on attendance was the lack of substitutes compounded by a level of fatigue as teachers were less willing to engage in professional learning in the 4:30 - 5:30 window in the wake of COVID. Sessions offered and attended met the needs of the region, whenever possible as indicated above sessions were opened to the province.

In the End We Move Forward....

The team at SAPDC is proud to be members of ARPDC and honoured to work with our partners across the south and support educators and those involved in education across Alberta. We anticipate issues related to the mental health and wellness within the education community remaining a significant focus in 2022-23 and beyond. Clearly, all aspects of curriculum and pedagogy will dominate our work and find ways to put resources and learning opportunities in place for education partners when and where they are able to engage in the work.

SAPDC embraces the learning found in Tiny Habits by BJ Fogg, the Maui Habit "Today is going to be a great day" as a member of Team Awesome. On behalf of our team it's my honour to share this report. Cheers,

Dr. Rick Gilson - Executive Director.



CONSORTIUM NAME:	Calgary Regional Consortium (CRC)			
		Budget 2021/22	Actual 2021/22	Actual 2020/21
REVENUES				
Alberta Education:				
Management & Infra	astructure (Note 1)*	191,987	191,987	191,987
Net Conditional Gra				
Provincial Prog	rams (Schedule 1)	798,384	773,073	769,116
Regional Progr	ams (Schedule 1)		-	
Fee For Service Co	ntracts (Note 2)			
Other Alberta Educa	ation			
Total Alberta Education	1	990,371	965,060	961,103
Other Revenue:				
Conditional Program	n Registration Fees:			
Provincial Prog	rams (Schedule 1)	50,000	65,132	29,826
Regional Progr	ams (Schedule 1)		-	
Grants - Non goverr	nment sources (Note 3)			
Cost Recovery Prog	rams: (Note 5)			
Registration Fe	es (Schedule 4)		47,594	800
Other fees (Scl	nedule 4)		-	
Other (Note 4):				
Interest income		3,000	2,328	2,211
Furniture sale a	and other		3,770	1,700
Coordination fe	es (Fee for Services)	14,000	39,800	14,663
TOTAL REVENUES		1,057,371	1,123,684	1,010,303
EXPENSES				
Management & Infrastr	ucture (Note 6):			
<u> </u>	enefits, Contracts and other fixed			
overheads (Note 7)		487,116	507,876	447,709
Board expenses (No	ote 8)			-
Less: Program Cost	Allocations (Note 9)	220,000	185,903	251,118
Net Management &	Infrastructure expenses (Note 9)	267,116	321,973	196,591
Program Delivery Costs	s (Note 10):			
Conditional program	s:			
Provincial Prog	rams (Schedule 1)	848,384	838,205	798,942
Regional Progr	ams (Schedule 1)		-	-
Cost Recovery Prog	rams (Schedule 4)		52,359	569
Other:				
Fee for Service	Contracts	10,000	13,006	3,116
Accounting and	Audit Fees	8,500	7,391	8,143
(Specify)				

(Specify) (Specify)			
TOTAL EXPENSES	1,134,000	1,232,934	1,007,361
ANNUAL SURPLUS (DEFICIT)	(76,629)	(109,250)	2,942
Accumulated Surplus at beginning of year	381,997	381,997	379,055
Accumulated Surplus at end of year	305,368	272,747	381,997

^{*} See notes to Forms 1 and 2 on page 7 and 8.



CONSORTIUM NAME:	Calgary Consorti	um Consortium (CRC)	
•		August 31,	August 31,
		2022	2021
ASSETS			
Cash in Bank and Ten		286,419	441,656
Accounts Receivable	•		
Province of Alb	perta	0	90,000
Alberta school	jurisdictions	18,801	
Other		28,871	24,332
Prepaid Expenses (e.	g. deposits for future programming)	32,084	6,844
Other assets			
TOTAL ASSETS		366,174	562,832
LIABILITIES			
Accounts payable (No	te 12)	57,425	51,224
Accrued liabilities (No	te 12)		
Deferred Revenue:			
Conditional Gra	ants:		
Provinc	ial Programs (Schedule 3)	-	90,541
Region	al Programs (Schedule 3)	-	-
Prepaid registr	ration (Note 13)	36,003	39,070
Other:			
(Specify	y)		
(Specify	y)		
Total Deferred Rever	nue	36,003	129,611
TOTAL LIABILITIES		93,427	180,834
TOTAL LIABILITIES		93,427	180,834
ACCUMULATED SURPLUS			
Unrestricted Funds (N	•	225,689	379,055.04
Operating Reserves (I	•	(109,250)	2,942.38
Capital Reserves (Not	•	156,308	
TOTAL ACCUMULATED SU	IRPLUS (Note 17)	272,747	381,997
TOTAL LIABILITIES AND A	CCUMULATED SURPLUS	366,174	562,832



CONSORTIUM NAME:	Central Alb	erta Regional Co	nsortium	
		Budget	Actual	Actual
		2021/22	2021/22	2020/21
REVENUES				
Alberta Education:				
Management & Infrastructur	re (Note 1)*	191,987	191,987	191,987
Net Conditional Grant Reve	nues:			
Provincial Programs (\$	•	47,934	20,913	68,172
Regional Programs (Se	chedule 1)	571,475	493,301	341,764
Fee For Service Contracts ((Note 2)	1	Control of the State of	
Other Alberta Education		E THE S		
Total Alberta Education		811,396	706,201	601,923
Other Revenue:				
Conditional Program Regist	ration Fees:			
Provincial Programs (S	ichedule 1)		ELECTRICAL COLOR	CHILL WAT
Regional Programs (Se	chedule 1)	85,000	88,691	118,465
Grants - Non government s	•	15,000		
Cost Recovery Programs: (
Registration Fees (Sch		Y-CT-UE	108,280	8,795
Other fees (Schedule				2,735
Other (Note 4):	•			
Interest			24	
(Specify)		1		
(Specify)		(control on the control of		
TOTAL REVENUES		911,396	901,196	731,918
EXPENSES Management & Infrastructure: Salaries, Wages, Benefits, (overheads (Note 7) Board expenses (Note 8) Less: Program Cost Allocate	Contracts and other fixed	501,500 4,409 314,513	479,146 4,762 291,921	302,247
Net Management & Infrastro	, ,		The state of the s	
Program Delivery Costs (Note Conditional programs:	, , ,	191,396	191,987	191,988
Provincial Programs (S	ichedule 1)		20,913	68,172
Regional Programs (Se	chedule 1)	680,000	581,992	460,230
Cost Recovery Programs (\$	Schedule 4)	15,000	104,280	8,795
Other: Fee for Service Contra Accounting and Audit F				
Administration		25,000		
(Specify)			(Cont. 1 (Cont	La la compa
(Specify)			(I)	
TOTAL EXPENSES	A	911,396	899,172	729,185
ANNUAL SURPLUS (DEFICIT)			2,024	2,733
Accumulated Surplus at beginning	of year	34,265	30,768	31,632
Accumulated Surplus at end of year	ur	34,265	32,792	34,265

^{*} See notes to Forms 1 and 2 on page 7 and 8.

Albertan

Regional Consortium Statement of Financial Position As at August 31, 2022 (in dollars)

CONSORTIUM NAME: Central Alberta R	egional Consortium	TELL THE EWA
	August 31, 2022	August 31, 2021
ASSETS		
Cash in Bank and Temporary Investments	202,342	259,203
Accounts Receivable (Note 11):		
Province of Alberta		
Alberta school jurisdictions	0.500	00.004
Other	9,589	20,384
Prepaid Expenses (e.g. deposits for future programming)	9,497	3,750
Other assets	3,035	1,575
TOTAL ASSETS	224,463	284,912
LIABILITIES		
Accounts payable (Note 12)	20,676	20,017
Accrued liabilities (Note 12)		
Deferred Revenue:		
Conditional Grants:	STEE SHARE WATER	
Provincial Programs (Schedule 3)	30,062	35,767
Regional Programs (Schedule 3)	78,174	192,051
Prepaid registration (Note 13)	62,760	2,810
Other:		
(Specify)		
(оресну)		Marian Company
Total Deferred Revenue	170,996	230,628
TOTAL LIABILITIES	191,672	250,645
ACCUMULATED SURPLUS		
Unrestricted Funds (Note 14)	2,023	
Operating Reserves (Note 15)	30,768	
Capital Reserves (Note 16)		
TOTAL ACCUMULATED SURPLUS (Note 17)	32,791	34,267
TOTAL LIABILITIES AND ACCUMULATED SURPLUS	224,463	284,912



CONSORTIUM NAME:	Consortium Provincial Francophone pour le Perfectionnement Professionnel			ofessionnel
		Budget 2021/22	Actual 2021/22	Actual 2020/21
REVENUES				
Alberta Education:				
Management & Infra	astructure (Note 1)*	191 987	191 987	191 987
Net Conditional Gra	int Revenues:			
_	rams (Schedule 1)	269 000	279 006	294 937
	ams (Schedule 1)		-	
Fee For Service Co	'			
Other Alberta Educa		400.007	470.000	100.004
Total Alberta Education	n	460 987	470 993	486 924
Other Revenue:				
Conditional Progran	n Registration Fees:			
Provincial Prog	rams (Schedule 1)	8 500	7 500	3 150
Regional Progr	ams (Schedule 1)		-	
Grants - Non govern	nment sources (Note 3)			
Cost Recovery Prog				
-	ees (Schedule 4)		-	
Other fees (Sc	hedule 4)		-	
Other (Note 4):	207.			
Contribution FO		75 000	75 000	74 313
Contribution FO		60 000	60 000	60 000
	s, Fee for service	10 000	16 742	17 974
TOTAL REVENUES		614 487	630 236	642 361
EXPENSES				
Management & Infrastr	ructure (Note 6):			
Salaries, Wages, Boundaries, Wages, Boundaries, Boundaries, Boundaries, Boundaries, Boundaries, Wages, Boundaries, Bo	enefits, Contracts and other fixed	303 000	314 421	300 975
Board expenses (N	ote 8)			
Less: Program Cos	t Allocations (Note 9)	90 000	97 199	89 500
Net Management &	Infrastructure expenses (Note 9)	213 000	217 222	211 475
Program Delivery Cost	s (Note 10):			
Conditional progran	ns:			
	rams (Schedule 1)	277 500	286 506	298 087
-	ams (Schedule 1)		-	
	grams (Schedule 4)		-	
Other:				
Fee for Service		0.000	7.044	0.004
Accounting and	1 Audit Fees	6 000	7 944	9 931
(Specify)		75 000	75 000	74 313
(Specify)		60 000	60 000	60 000
(Specify)				
TOTAL EXPENSES		631 500	646 672	653 805
ANNUAL SURPLUS (DEFIC	SIT)	(17 013)	(16 437)	(11 444)
Accumulated Surplus at be	ginning of year	105 496	105 496	116 940
Accumulated Surplus at en	d of year	88 483	89 059	105 496

* See notes to Forms 1 and 2 on page 7 and 8. Classification: Protected A



CONSORTIUM NAME:	Consortium Provincial Francophone	pour le Perfectionneme	ent Professionnel
-		August 31,	August 31,
		2022	2021
ASSETS			
Cash in Bank and Ter	mporary Investments	150 745	121 460
Accounts Receivable	(Note 11):		
Province of Alb	perta		
Alberta school	jurisdictions	1 985	
Other		11 117	14 216
Prepaid Expenses (e.	g. deposits for future programming)	1 722	3 248
Other assets		924	1 847
TOTAL ASSETS		166 494	140 771
LIABILITIES			
Accounts payable (No	ote 12)	60 595	11 164
Accrued liabilities (No	te 12)		
Deferred Revenue:			
Conditional Gr	ants:		
Provinc	ial Programs (Schedule 3)	16 840	24 111
Region	al Programs (Schedule 3)	-	
Prepaid registr	ation (Note 13)		
Other:			
(Specify			
(Specify	y)		
Total Deferred Reve	nue	16 840	24 111
TOTAL LIABILITIES		77 435	35 275
ACCUMULATED SURPLUS			
Unrestricted Funds (N		33 664	116 940
Operating Reserves (•	(16 437)	(11 444)
Capital Reserves (No	•	71 832	()
TOTAL ACCUMULATED SU	JRPLUS (Note 17)	89 059	105 496
TOTAL LIABILITIES AND A	CCUMULATED SURPLUS	166 494	140 771
. CIAL ENGLINES AND A	COMOLINED COM LOC		170771



CONSORTIUM NAME:	Edmonton R	gional Learning C	onsortium	
		Budget 2021/22	Actual 2021/22	Actual 2020/21
REVENUES				
Alberta Education:				
Management & Infra	astructure (Note 1)*	191,987	191,987	191,987
Net Conditional Gra	nt Revenues:			
Provincial Prog	rams (Schedule 1)		118,313	106,398
Regional Progr	ams (Schedule 1)	725,925	815,702	676,951
Fee For Service Co.	ntracts (Note 2)	1 1		
Other Alberta Educa	ation			
Total Alberta Education	1	917,912	1,126,002	975,336
Other Revenue:				
	n Registration Fees:			
_	rams (Schedule 1)			
•	ams (Schedule 1)	100,000	157,726	82,175
	nment sources (Note 3)	100,000	137,720	02,175
Cost Recovery Prog				
	es (Schedule 4)		38,986	13,180
Other fees (Sci			30,300	15,100
Other (Note 4):	Trouble 4;			
GIC interest		30	32	
(Specify)		30	32	
(Specify)				
TOTAL REVENUES		1.017.942	1,322,745	1,070,691
Management & Infrastr Salaries, Wages, Be overheads (Note 7)	enefits, Contracts and other fixed	450,000	445,194	300,158
Board expenses (No		2.500	4,762	500,100
, ,	Allocations (Note 9)	260,513	125,776	108,171
-	Infrastructure expenses (Note 9)	191,987	324,180	191,987
Program Delivery Cost: Conditional program	s (Note 10):	101,001	0247100	107,000
Provincial Prog	rams (Schedule 1)		152,382	106,398
Regional Progr	ams (Schedule 1)	850,000	850,614	759,126
Cost Recovery Prog	rams (Schedule 4)		58,289	13,180
Other:				
Fee for Service	Contracts			
Accounting and	Audit Fees	3,500		
(Specify)				
(Specify)				***************************************
(Specify)				
TOTAL EXPENSES		1,045,487	1,385,465	1,070,691
ANNUAL SURPLUS (DEFIC	IT)	(27,545)	(62,720)	51
Accumulated Surplus at be	ginning of year	275,414	271,942	275,363
Accumulated Surplus at end	ri of year	247,869	209,221	275,414

^{*} See notes to Forms 1 and 2 on page 7 and 8



CONSORTIUM NAME: Edmonton Regional I	Learning Consortium	
	August 31, 2022	August 31, 2021
ASSETS		
Cash in Bank and Temporary Investments	222,785	404,092
Accounts Receivable (Note 11):		
Province of Alberta	61,520	59,881
Alberta school jurisdictions		
Other	28	106
Prepaid Expenses (e.g. deposits for future programming)	17,425	7,059
Other assets	3,832	2,324
TOTAL ASSETS	305,590	473,462
LIABILITIES		
Accounts payable (Note 12)	51,464	12,767
Accrued liabilities (Note 12)	20,940	
Deferred Revenue:		
Conditional Grants:	THE RESERVE OF THE PERSON NAMED IN	The Real Property lies
Provincial Programs (Schedule 3)	(0)	43,823
Regional Programs (Schedule 3)	7,500	80,454
Prepaid registration (Note 13)	16,465	61,00
Other:		
Ontario Public Schools Boards Association 7:		
(Specify)		
Total Deferred Revenue	23,965	185,282
TOTAL LIABILITIES	96,369	198,049
ACCUMULATED SURPLUS		
Unrestricted Funds (Note 14)	209,221	125,413
Operating Reserves (Note 15)		150,000
Capital Reserves (Note 16)		
TOTAL ACCUMULATED SURPLUS (Note 17)	209,221	275,41
TOTAL LIABILITIES AND ACCUMULATED SURPLUS	305,590	473,462

Albertan

Regional Consortium

Statement of Revenues and Expenses

For the Year Ended August 31, 2022 (in dollars)

CONSORTIUM NAME:	LEARNING NETWOR	K	
	Budget	Actual	Actual
	2021/22	2021/22	2020/21
REVENUES			(Restated)
Alberta Education:			(i tootatou)
Management & Infrastructure (Note 1)*	191,987	191,987	191,98
Net Conditional Grant Revenues:	101,007	101,001	101,00
Provincial Programs (Schedule 1)	302,700	303,600	369,45
Regional Programs (Schedule 1)	302,700	- 0	000,40
Fee For Service Contracts (Note 2)			
Other Alberta Education		10	
Total Alberta Education	494,687	495,587	561,44
Iotal Alberta Education	434,007	433,367	301,44
Other Revenue:			
Conditional Program Registration Fees:			
Provincial Programs (Schedule 1)	50,250	35,315	59,98
Regional Programs (Schedule 1)		- 0	
Grants - Non government sources (Note 3)		THE ALL SERVICES	
Cost Recovery Programs: (Note 5)		9	
Registration Fees (Schedule 4)		- 0	
Other fees (Schedule 4)		- 0	
Other (Note 4):			
Other Cost Recovery Registration Fees	24,750	9,250	7,00
Other Cost Recovery Revenue	17,054	25,674	8,47
Interest	300	773	53
TOTAL REVENUES	587,041	566,599	637,42
	33.,0,1	, , , , ,	
EXPENSES			999
Management & Infrastructure (Note 6):	·		***************************************
Salaries, Wages, Benefits, Contracts and other			
overheads (Note 7)	76,720	301,126	263,53
Board expenses (Note 8)	2,500	6,143	2
Less: Program Cost Allocations (Note 9)		76,956	116,10
Net Management & Infrastructure expenses (I	Note 9) 79,220	230,313	147,45
Program Delivery Costs (Note 10):			
Conditional programs:			
Provincial Programs (Schedule 1)	353,821	338,915	429,43
Regional Programs (Schedule 1)		- 0	
Cost Recovery Programs (Schedule 4)		- 0	
Other:		and the same of th	
Fee for Service Contracts			
Accounting and Audit Fees	5,000	4,892	9,01
Other Cost Recovery Expenses		24,557	4,90
(Specify)			
(Specify)			
TOTAL EXPENSES	438,041	598,677	590,81

ANNUAL SURPLUS (DEFICIT)	149,000	(32,078)	46,611
Accumulated Surplus at beginning of year	270,081	270,081	223,470
Accumulated Surplus at end of year	419,081 \$	238,003	270,081
ee notes to Forms 1 and 2 on page 7 and 8.			

Albertan

Regional Consortium

Statement of Financial Position

As at August 31, 2022 (in dollars)

CONS	ORTIUM NAM	E:	LEARNING NETWORK			
				August 31,	August 31,	
				2022	2021	
ASSE	rs					
	Cash in Bank	and Temp	orary Investments	353,232	359,44	
	Accounts Rec	eivable (N	ote 11):			
	Provir	Province of Alberta				
	Albert	a school ju	risdictions	6,043	7,96	
	Other			19,043	10,54	
	Prenaid Expe	nses (e a	deposits for future programming)	15,906	27,10	
	Tropala Expe	loco (c.g.	deposits for future programming)	15,500	27,10	
	Other assets			5,980	5,15	
TOTAL	ASSETS			400 004	440.04	
TOTAL	. ASSE15			400,204	410,21	
LIABIL						
	Accounts pay			55,927	28,03	
	Accrued liabili	ties (Note	12)			
	Deferred Reve					
		ional Grar	4			
	Condi		Il Programs (Schedule 3)	47,150	48,05	
			Programs (Schedule 3)	- 0	40,050	
	Prepai	1	ion (Note 13)	14,000	18,92	
	Other:	I	ion (Note 10)	14,000	10,92	
	S and a	(Specify)				
		(Specify)				
	Total Deferre	Revenue		61,150	66,97	
TOTAL	LIABILITIES			117,077	95,00	
ACCU	MULATED SUI	PDI IIS				
A0001			e 14)	238,003	270,08	
	Unrestricted Funds (Note 14) Operating Reserves (Note 15)		45,124	45,124		
	Capital Reserves (Note 16)			70,127	40,12	
TOTAL			LUS (Note 17)	283,127	315,20	
TOTAL	I IARII ITIES	AND ACC	UMULATED SURPLUS	400 204	440.044	
OTAL	LIABILITIES /	AND ACC	DINIOLATED SURPLUS	400,204	410,210	



CONSORTIUM NAME:			
CONSORTIUM NAME: Northwest Regional Learning Consorti			
	Budget 2021/22	Actual 2021/22	Actual 2020/21
REVENUES	**************************************		
Alberta Education:			
Management & Infrastructure (Note 1)*	191,987	191,987	191,987
Net Conditional Grant Revenues:			
Provincial Programs (Schedule 1)	200,000	274,638	211,727
Regional Programs (Schedule 1)	10,000	8,916	9,208
Fee For Service Contracts (Note 2)		70	
Other Alberta Education	404 007	475.544	440.000
Total Alberta Education	401,987	475,541	412,922
Other Revenue:			
Conditional Program Registration Fees:			
Provincial Programs (Schedule 1)	75,000	91,884	71,124
Regional Programs (Schedule 1)		184	
Grants - Non government sources (Note 3)			
Cost Recovery Programs: (Note 5)	2		
Registration Fees (Schedule 4)	20,000	2,779	30,720
Other fees (Schedule 4)			
Other (Note 4):			
(Specify)		53	
(Specify)			
(Specify)			
TOTAL REVENUES	496,987	570,441	514,766
EXPENSES			
Management & Infrastructure (Note 6):			
Salaries, Wages, Benefits, Contracts and other fixed			11-V1-1-2-17
overheads (Note 7)	200,000	228,413	187,421
Board expenses (Note 8)		ENT.	400
Less: Program Cost Allocations (Note 9)		80,650	
Net Management & Infrastructure expenses (Note 9)	200,000	147,763	187,821
Program Delivery Costs (Note 10):		200/2004/124	•
Conditional programs:			
Provincial Programs (Schedule 1)	300,000	366,522	282,851
Regional Programs (Schedule 1)	10,000	9,100	9,208
Cost Recovery Programs (Schedule 4)	1,000	1,930	23,385
Other:			
Fee for Service Contracts			
Accounting and Audit Fees	3,000	3,000	Taran II
(Specify)			
(Specify)			
(Specify)		ranks to	K-MILK E
TOTAL EXPENSES	514,000	528,315	503,265
ANNUAL SURPLUS (DEFICIT)	(17,013)	42,126	11,501
Accumulated Surplus at beginning of year	23,481	23,481	11,980
Accumulated Surplus at end of year	6,468	65,607	23,481
Accountaires outhing at elle of Acut		00,007	23,401

^{*}See notes to Forms 1 and 2 on page 7 and 8.



CONSORTIUM NAME:	Northwest Regional Learning Consortium			
		August 31, 2022	August 31, 2021	
ASSETS				
Cash in Bank and Ten	•	482,571	360,282	
Accounts Receivable	•			
Province of Alb		2,940		
Alberta school	jurisdictions	32,702	21,143	
Other		12,622	5,731	
Prepaid Expenses (e.	g. deposits for future programming)		3	
Other assets				
TOTAL ASSETS		530,835	387,159	
LIABILITIES				
Accounts payable (No	ite 12)	18,302	10,769	
Accrued liabilities (No	te 12)			
Deferred Revenue:				
Conditional Gra	ants:			
Provinc	ial Programs (Schedule 3)	412,758	350,271	
Region	al Programs (Schedule 3)	6,601	2,578	
Prepaid registr	ation (Note 13)	27,567	60	
Other:				
(Specif				
(OPOSII				
Total Deferred Revei	nue	446,926	352,909	
TOTAL LIABILITIES		465,228	363,678	
ACCUMULATED SURPLUS				
Unrestricted Funds (N	lote 14)	65,607	23,481	
Operating Reserves (I	•			
Capital Reserves (No	te 16)	The Replacement		
TOTAL ACCUMULATED SU	IRPLUS (Note 17)	65,607	23,481	
TOTAL LIABILITIES AND A	CCUMULATED SURPLUS	530,835	387,159	



CONSORTIUM NAME: Southern Alberta Pro	fessional Develo	oment Consortiun	n
	Budget 2021/22	Actual 2021/22	Actual 2020/21
REVENUES			
Alberta Education:			
Management & Infrastructure (Note 1)*	191,987	191,987	191,987
Net Conditional Grant Revenues:			
Provincial Programs (Schedule 1)	350,000	358,605	333,655
Regional Programs (Schedule 1)	100,000	14,293	143,192
Fee For Service Contracts (Note 2)			
Other Alberta Education			
Total Alberta Education	641,987	564,885	668,834
Other Revenue:			
Conditional Program Registration Fees:			
Provincial Programs (Schedule 1)	50,000	36,392	73,981
Regional Programs (Schedule 1)	5,000	400	11,360
Grants - Non government sources (Note 3)			1.,000
Cost Recovery Programs: (Note 5)	-		
Registration Fees (Schedule 4)	7,500	9,150	16,250
Other fees (Schedule 4)	7,000	-	
Other (Note 4):			
Miscallaneous Revenue			
Interest Revenue	200	205	296
(Specify)	87 87 81		
TOTAL REVENUES	704,687	611,032	770,721
Management & Infrastructure (Note 6): Salaries, Wages, Benefits, Contracts and other fixed overheads (Note 7) Board expenses (Note 8) Less: Program Cost Allocations (Note 9) Net Management & Infrastructure expenses (Note 9) Program Delivery Costs (Note 10):	275,000 500 80,000 195,500	296,375 440 80,250 216,565	235,269 1,300 82,276 154,293
Conditional programs:			
Provincial Programs (Schedule 1)	400,000	394,997	407,636
Regional Programs (Schedule 1)	125,000	14,693	154,551
Cost Recovery Programs (Schedule 4)	5,000	8,856	14,107
Other:			
Fee for Service Contracts			
Accounting and Audit Fees	3,000	3,000	
Amortization		6,345	
(Specify)			
(Specify)			
TOTAL EXPENSES	728,500	644,456	730,587
ANNUAL SURPLUS (DEFICIT)	(23,813)	(33,424)	40,134
Accumulated Surplus at beginning of year	280,601	280,601	240,467
Accumulated Surplus at end of year	256,788	247,177	280,601
•			

^{*} See notes to Forms 1 and 2 on page 7 and 8.



CONSORTIUM NAME:	onal Development Consc	elopment Consortium		
		August 31, 2022	August 31, 2021	
ASSETS				
Cash in Bank and Ter	•	327,182	385,501	
Accounts Receivable				
Province of All		42,000	58,207	
Alberta school	jurisdictions	27,315	25,303	
Other		27,906	12,163	
Prepaid Expenses (e.	g. deposits for future programming)	937	7,089	
Other assets		16,728		
TOTAL ASSETS		442,068	488,263	
LIABILITIES				
Accounts payable (No	ote 12)	43,456	49,625	
Accrued liabilities (No	ote 12)			
Deferred Revenue:				
Conditional G	rants:			
Province	cial Programs (Schedule 3)	137,227	154,531	
Region	nal Programs (Schedule 3)	8,918	1,455	
Prepaid regist	ration (Note 13)	5,290	2,050	
Other:			_	
(Speci				
Оресп	13)			
Total Deferred Reve	nue	151,435	158,036	
TOTAL LIABILITIES		194,891	207,661	
ACCUMULATED SURPLUS	}			
Unrestricted Funds (N	•			
Operating Reserves (•	247,177	280,602	
Capital Reserves (No	te 16)			
TOTAL ACCUMULATED SU	JRPLUS (Note 17)	247,177	280,602	
TOTAL LIABILITIES AND A	ACCUMULATED SURPLUS	442,068	488,263	